

# Technology Innovations for FM

Improve operational efficiency with some of the latest technological ideas



SOUTH WEST REGION

# Housekeeping



# Introduction to today's event

- Your Hosts
- Your Sponsors
- Your Exhibitors
- Our Charities

lwfm



# Participation



IWFM South West Region



@IWFM\_SouthWest

#FacMan

**Introduce yourself in 30 seconds!**

- Name
- Role
- Organisation
- Share one key feature of an inspirational workplace



# Technology Innovations for FM

E-brochure



iwfm



**10.00am – 10.45am**

**Preparing Technology for ESG Reporting**

Peter Lemon, Business Strategy Lead, MACS EU Ltd

**10.45am**

Coffee and Networking

**11.00am – 11.45am**

**The modern electronic building – 22 Bishopsgate**

Robert Miles, Partner, Troup Bywaters and Anders

Glenn Cowell, Smart Systems Manager, 22 Bishopsgate/JLL

**11.45am – 12.30am**

**The Ethics of Using AI in FM**

Gordon Mitchell, Co-Founder, WHOLUS & IWFM Technology SIG Chair

# Preparing Technology for ESG Reporting

Peter Lemon, MACS EU Ltd



SOUTH WEST REGION



## Preparing Technology for ESG Reporting

---



## Session Overview

This presentation aims to communicate the importance of ESG reporting, the role of technology in facilitating it, and the benefits of proactive adoption for a sustainable and responsible business future.

During this session we will:

- Look at the changing technology landscape.
- Discuss what is Environmental, Social, Governance and why ESG Reporting is Essential in the Modern Business Landscape.
- Talk through a step-by-step approach to ensuring a strategic and technology-driven path toward sustainable and responsible business practices.
- Understand the relationship between technology and ESG reporting, exploring how it shapes the future of corporate responsibility and accountability.
- Discuss balancing business goals and sustainability and how ESG Reporting integrates with Operations.
- Look at new and emerging technologies and discuss the benefits and challenges to adoption of ESG technology.

## Meet the Speaker



**Peter Lemon**  
Strategic Business Lead | Macs EU  
E: [peter.lemon@macs.eu](mailto:peter.lemon@macs.eu)  
[www.macs.eu](http://www.macs.eu)



### Peter Lemon

Peter has over 35 years of experience leading transformative programs in both the Public and Private Sectors. His expertise covers Enterprise Asset Management technology, organisational change, and business process improvement, guiding initiatives from conception to successful implementation.

With a rich knowledge base, Peter excels at aligning business strategy with operational execution. He serves as a trusted advisor to senior leadership, specialising in delivering complex asset management technology solutions for strategic decision-making and operational excellence.

Peter has a proven track record of delivering multi-million-pound technology programs. Notably, he was responsible for delivering one of Europe's largest enterprise asset management systems. Internationally recognised, Peter is known for his thought leadership in strategic technology solutions and operational enhancements, benefiting owners, operators, occupiers, and investors in asset management.

Passionate about aiding organisations in thriving amid change, Peter focuses on optimising Enterprise Asset Management operations through various strategic technology-led solutions.



# What is ESG Reporting?

ESG stands for **Environmental, Social, and Governance**. ESG is a holistic approach to evaluating a organisations impact on the planet, society, and its internal governance.

Embracing ESG principles is not only aligned with global sustainability goals but also positions organisations for long-term success by meeting the expectations of investors, stakeholders, and regulatory bodies.

## Environmental (E):

- Focuses on a company's impact on the environment.
- Includes considerations such as carbon footprint, waste management, and resource efficiency.
- Addresses issues related to climate change, pollution, and natural resource conservation.

## Social (S):

- Evaluates a company's relationships with its employees, communities, and broader society.
- Encompasses aspects like labor practices, human rights, diversity and inclusion, and community engagement.
- Aims to ensure fair and ethical treatment of employees and positive societal contributions.

## Governance (G):

- Examines the structure and effectiveness of a company's leadership and decision-making processes.
- Involves aspects such as board composition, executive compensation, and shareholder rights.
- Promotes transparency, accountability, and adherence to ethical business practices.



# Preparing Technology for ESG Reporting

We are working in a new era where technology meets enduring sustainability principles - a world where our buildings and Infrastructure not only stand tall but also stand smart.

- As businesses navigate a world defined by sustainability and responsible corporate practices, ESG reporting has become a cornerstone for transparent and accountable business operations.
- The intersection of technology and ESG reporting is transformative, offering businesses the tools needed to not only meet regulatory requirements but to proactively demonstrate their commitment to sustainable, responsible, and ethical business practices.
- This symbiotic relationship between technology and ESG reporting is shaping the future of corporate responsibility and accountability.



# The World around us is Changing

Our world is becoming  
**INSTRUMENTED**



Buildings and Infrastructure are a data-rich environment

- Smart Meters - electricity, water, gas
- Building Management Systems and Building sensors - lighting, fire, environment, CO2
- Public safety and surveillance systems
- IP-enabled devices - servers, PCs, multifunctional devices, actuators, control devices
- Highway / Railway traffic surveillance

Our world is becoming  
**INTERCONNECTED**



It's now possible to bring this data together as never before, and combine it with data from other sources

- Networked environments – fiber, wireless, public spaces, offices
- Networked sensors, sensor platforms, concentrators
- Networked meters and building management systems
- Taxonomies for integration within buildings and across buildings at an enterprise level
- Interconnected systems - costs, space-use, portfolio management, facilities management

Virtually all things, processes and ways of working are becoming  
**INTELLIGENT**



This presents the opportunity to use analytics to maximise and demonstrate property's contribution to the business

- “Enterprise-view” visibility of the building/enterprise/city operations
- Smarter decisions to reduce operations costs, especially energy & water usage and carbon / GHG emissions
- Optimisation and integration of assets, resources, work, safety, environmental systems
- Real-time analytics of sensor & meter data to optimise operational performance
- Behavioral modeling of physical, natural, and people systems
- Visualisation for user awareness and action
- Machine to machine optimisation systems



***Investor and Stakeholder Expectations:*** In an age where investors and stakeholders increasingly prioritise sustainable and ethical business practices, ESG reporting has emerged as a key tool for organisations to communicate their commitment to environmental and social responsibility.




***Regulatory Compliance:*** Governments and regulatory bodies worldwide are emphasising the importance of ESG disclosures. Technology not only aids in ensuring compliance with evolving reporting standards but also facilitates the integration of diverse data sets to provide a comprehensive ESG picture.



***Risk Management:*** ESG factors are critical indicators of business resilience and long-term viability. Leveraging technology allows organisations to identify, assess, and mitigate ESG-related risks, thereby safeguarding their reputation and financial stability.





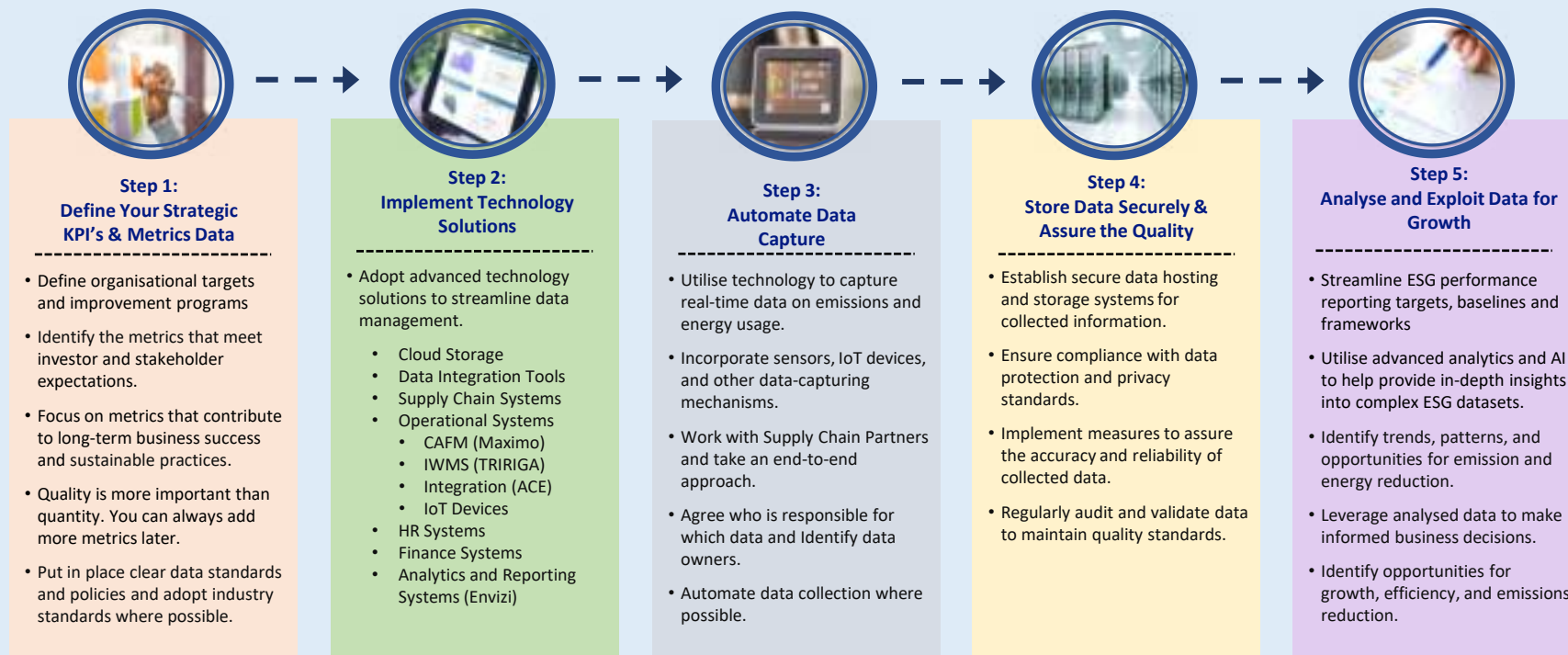
Real estate portfolios and facility infrastructure  
offers big opportunities  
for more **sustainable operations**

For many companies, a **20% cut** in energy costs represents the same bottom-line benefit as a **5% increase** in sales

# How To Prepare Technology For ESG Reporting


## Step-By-Step Guide to starting your ESG Technology Journey

This step-by-step approach ensures a strategic and technology-driven path toward sustainable and responsible business practices.



# ESG Reporting Metrics

- ESG metrics offer a comprehensive view of an organisation's sustainable and responsible practices.
- Understanding and reporting on these metrics are enablers to meeting investor and stakeholder expectations, managing risks, and contributing to long-term business success.
- Reporting Standards follow widely accepted frameworks, including:
  - Global Reporting Initiative (GRI)
  - Sustainability Accounting Standards Board (SASB)
  - Task Force on Climate-related Financial Disclosures (TCFD)
  - Corporate Sustainability Reporting Directive (CSRD) - Europe
  - IFRS - International Sustainability Standards Board (ISSB)
  - Social Value Impact Evaluation Standard (IES)




### Environmental

Measures a company's impact on the environment.

Includes:

- Carbon emissions
- Energy consumption
- Water usage
- Waste management
- Green House Gas Emissions



### Social

Assesses a company's relationships with people and communities.

Includes:

- Diversity and inclusion
- Employee relations
- Community engagement
- Workplace Health and Safety
- Responsible Supply Chain



### Governance

Evaluates the structure and effectiveness of corporate governance.

Includes:

- Corporate Governance
- Risk Management
- Executive compensation
- Shareholder rights
- Transparency and ethics



# ESG Metric Types

No one size fits all - focus on issues most relevant to your organisation, industry and stakeholders and identify the significant ESG factors impacting your business performance.

## Utility billing data



Electricity



Gas



Water

## Transport and stationary fuels



Diesel, petrol, LPG, propane aircraft fuel, LNG, bio-fuel

## Refrigerants & fugitive gases



100+ gas types

## Electricity produced



Solar, wind, bio-gas, hydro, thermal

## Meter data



NMI meters, smart meters, sub-meters

## Certificates & offsets



RECs, carbon effects

## Waste & recycling



300+ waste & recycling data types

## Materials



100+ material types, construction and building

## Transportation



Air travel, taxi, train, car

## BMS and IoT data



Control signals, sensors

## Social & environmental



Community investment, donations, volunteer hours

## Company metrics



Headcount, rooms, beds, meals, sales

## Production metrics



Unit, tonnes, £, litres, hours

## Building metrics



m2, FTEs, occupant hours, building ratings, visits

## Weather data



HDD, CDD, rainfall, humidity, irradiation



# Technology's Role in ESG Reporting

Technology plays a pivotal role in enhancing the accuracy, efficiency, and transparency of ESG reporting. Leveraging technological not only ensures compliance but also positions organisations for informed decision-making.



## Data Aggregation and Management

- Technology facilitates the collection and aggregation of vast and diverse ESG data sources.
- Automated systems ensure accuracy, reliability, and efficiency in handling large datasets.



## Real-time Monitoring and Reporting

- Technology enables real-time monitoring of ESG metrics and performance.
- Instantaneous reporting allows for timely responses to emerging sustainability trends and challenges.



## Machine Learning and Predictive Analytics

- Machine learning algorithms analyse historical data to predict future ESG trends.
- Predictive analytics enhance risk management and strategic decision-making.



## Reporting Platforms

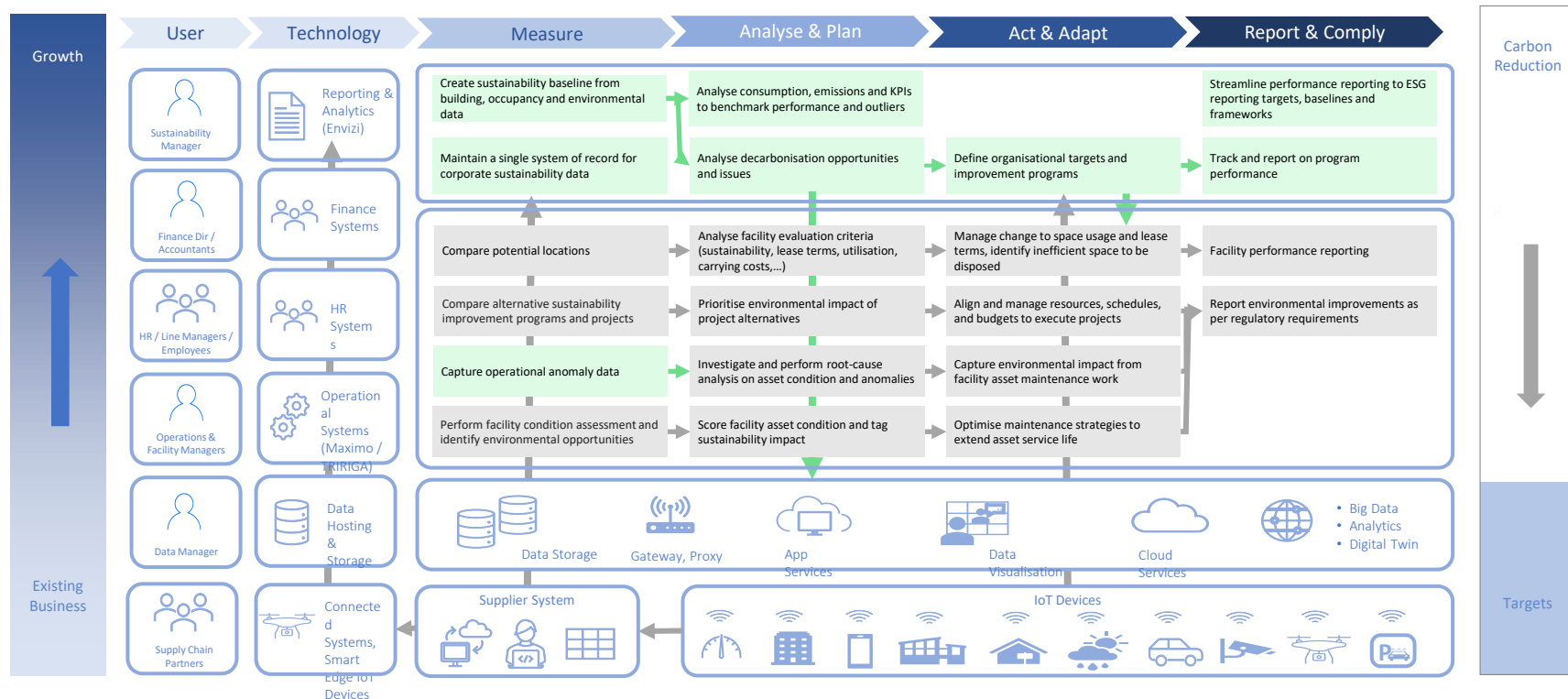
- Dedicated platforms streamline ESG reporting processes.
- Centralised repositories enable efficient collaboration, analysis, and adherence to reporting standards.



## Integration with Financial, Operational and HR Systems

- Integration with financial, operational and HR systems ensures seamless incorporation of ESG metrics into overall reporting.
- Aligns ESG considerations with broader business strategies.

# ESG Reporting Ecosystem



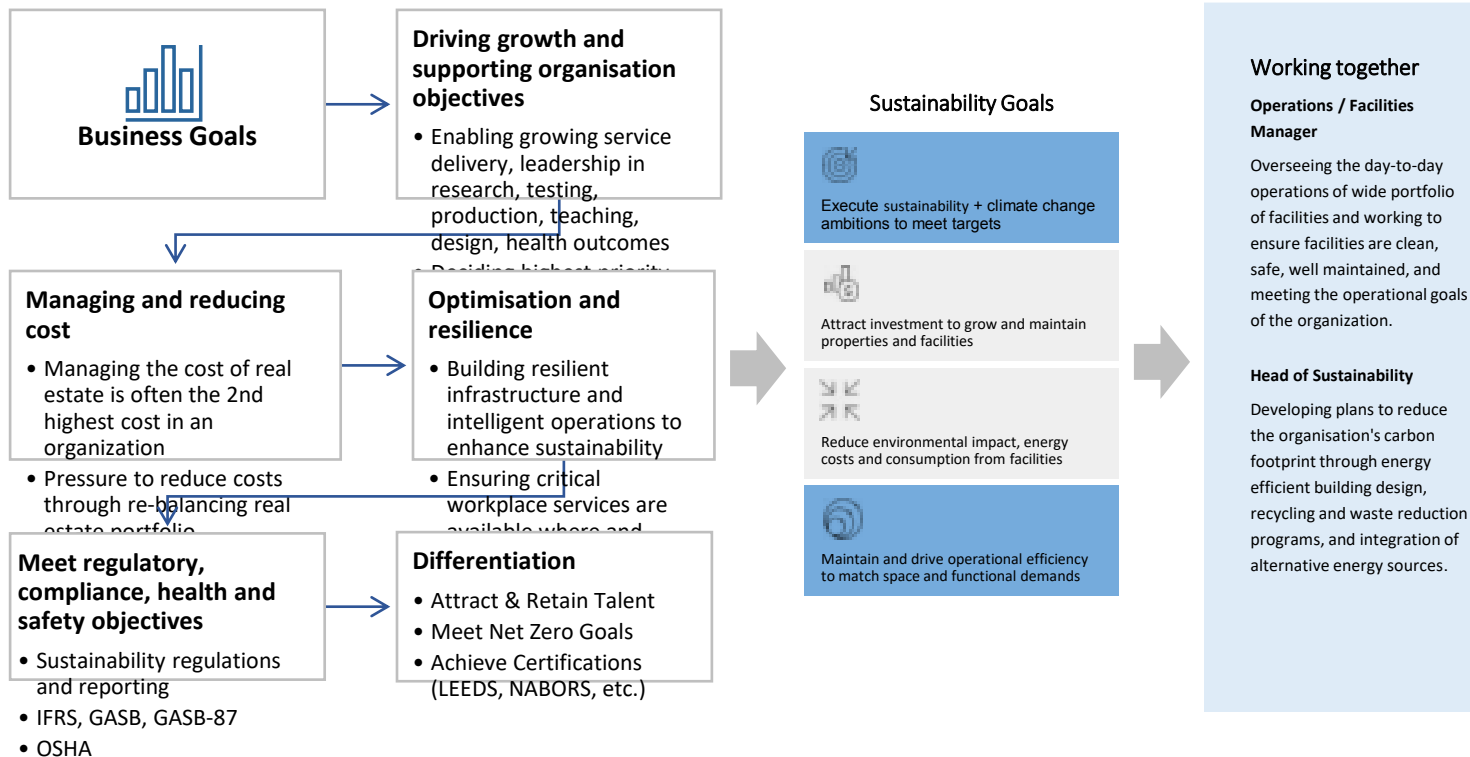
# New and Emerging ESG Technology

Future Trends, Emerging Technologies and Innovations include:

- **Artificial Intelligence (AI) and Advanced Analytics**
  - AI-driven analytics will offer deeper insights into ESG data, identifying patterns and correlations.
  - Predictive analytics will become more sophisticated, aiding in proactive risk management and strategic decision-making.
- **Internet of Things (IoT) Integration**
  - Increased use of IoT devices for real-time environmental monitoring.
  - Integration of IoT-generated data for more comprehensive and accurate ESG reporting.
- **Blockchain for Enhanced Transparency**
  - Wider adoption of blockchain technology for secure and transparent ESG data storage and verification.
  - Blockchain's immutability will strengthen the credibility of reported ESG information.
- **Automated ESG Reporting Platforms**
  - Continued evolution of platforms that automate ESG reporting processes.
  - Integration with AI to enhance data accuracy and streamline reporting.
- **Quantum Computing for Complex Data Analysis**
  - Quantum computing's ability to handle vast datasets will revolutionise complex ESG data analysis.
  - Speedier and more accurate assessments of environmental, social, and governance data.
- **ESG Mobile Applications for Stakeholder Engagement**
  - Development of user-friendly mobile applications for stakeholders to engage with ESG information.
  - Enhanced transparency and accessibility for a broader audience.

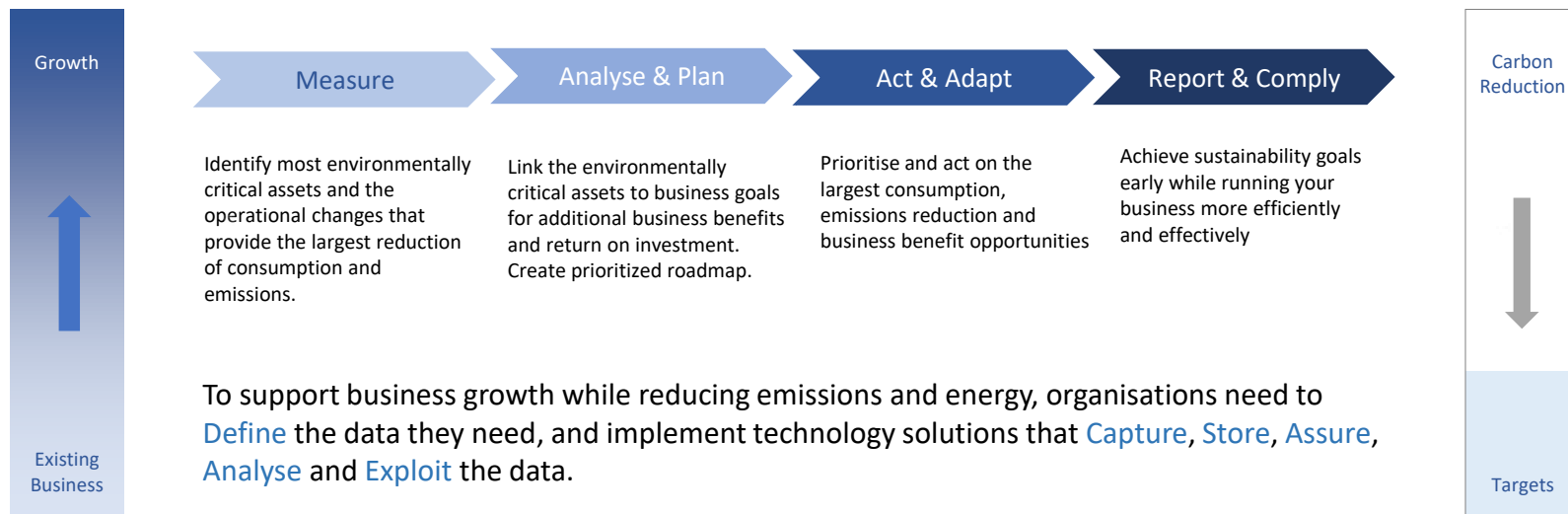


# Balancing Business Goals



# Integrating ESG Reporting into Operations

For enterprises to grow while cutting emissions, they need a repeatable process to 'operationalise' sustainability

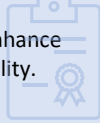


# Key Benefits of ESG Technology Adoption

The integration of technology in ESG reporting offers a myriad of benefits, ranging from improved accuracy and efficiency to enhanced stakeholder engagement and compliance adherence.

## Enhanced Accuracy and Data Integrity

- Technology ensures precise data collection, reducing the risk of errors in ESG reporting.
- Automated processes enhance data integrity and reliability.



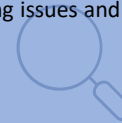
## Efficiency and Time Savings

- Automated ESG reporting platforms streamline data collection, analysis, and presentation.
- Significant time savings allow for more frequent and timely reporting.



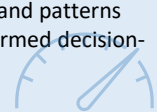
## Real-time Monitoring and Response

- Technology enables real-time monitoring of ESG metrics.
- Organizations can respond promptly to emerging issues and trends.



## Comprehensive Data Analysis

- Advanced analytics provide in-depth insights into complex ESG datasets.
- Identifying trends and patterns contributes to informed decision-making.



## Improved Stakeholder Engagement

- Technology facilitates transparent and accessible communication of ESG information.
- Mobile applications and online platforms engage stakeholders effectively.



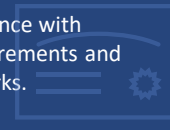
## Cost Savings and Resource Optimisation

- Efficient use of technology leads to cost savings in ESG reporting processes.
- Resource optimisation ensures sustainability in reporting practices.



## Enhanced Compliance and Reporting Standards Adherence

- Technology aids in meeting evolving ESG reporting standards.
- Ensures compliance with regulatory requirements and global frameworks.



## Unified System of Record

- Eliminate numerous systems and spreadsheets, while reducing reporting overheads.
- Improve transparency for all stakeholders across the organisation.



# Challenges in Adopting ESG Technology

## **Data Quality and Standardisation**

- Varied data sources and lack of standardised metrics can lead to inconsistencies.
- Ensuring data accuracy and comparability remains a persistent challenge.

## **Lack of Clear Reporting Standards**

- The absence of universally accepted ESG reporting standards poses challenges for consistency.
- Organisations often face difficulties in aligning their reporting with diverse frameworks.

## **Integration of Non-financial Metrics**

- Integrating non-financial ESG metrics with traditional financial reporting remains a complex task.
- Determining materiality and relevance of non-financial factors poses challenges.

## **Evolving Regulatory Landscape**

- Rapidly changing and evolving ESG reporting regulations can lead to compliance challenges.
- Keeping up with regulatory updates and ensuring accurate reporting is a continuous struggle.

## **Stakeholder Skepticism and Greenwashing**

- Stakeholders may question the authenticity of reported ESG information.
- Greenwashing, or the exaggeration of sustainability efforts, is a growing concern.

## **Limited Data Availability and Accessibility**

- Some organisations may face challenges in obtaining relevant ESG data, especially in emerging markets.
- Limited data accessibility hinders comprehensive reporting.

## **Complexity in Scope and Materiality Determination**

- Defining the scope of ESG reporting and determining material issues can be complex.
- Identifying what matters most to stakeholders and the business requires careful consideration.

- Technology plays a pivotal role in enhancing the accuracy, efficiency, and transparency of ESG reporting.
- The integration of technology in ESG reporting offers a myriad of benefits, ranging from improved accuracy and efficiency to enhanced stakeholder engagement and compliance adherence.
- Organisations leveraging technology effectively position themselves to thrive in the dynamic landscape of sustainable and responsible business practices.
- Successfully navigating the ESG reporting challenges requires a strategic approach, collaboration, and a commitment to transparency.
- Streamline ESG performance reporting targets, baselines and frameworks. Quality is more important than quantity. You can always add more metrics later.
- Addressing these challenges head-on is essential for organisations aiming to establish credibility and meet the growing expectations of stakeholders in the realm of sustainable and responsible business practices.



## Questions & Answers



# Coffee Break

Restart 11.00am

# **The Modern Electronic Building**

## **22 Bishopsgate**

Robert Miles, Troup, Bywaters and Anders



## TB+A / 22 Bishopsgate

November 2023

TROUP  
BYWATERS  
+ ANDERS

lwfm

lwfm

# Contents

- Intro to 22BG
- FM Strategy Evolution
- Design for Performance / Management
- Intelligent Buildings
- BIM
- Digital Topology
- IoT
- DLM
- NZC



# HV, MV, Generators & LV Systems

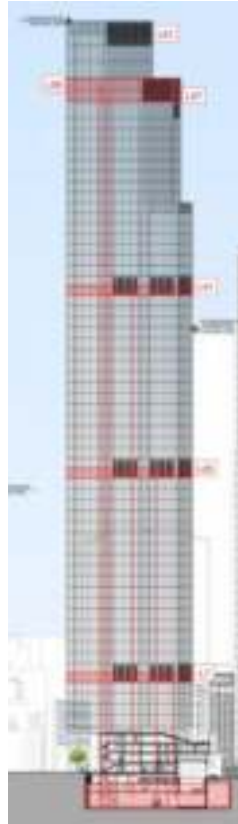
## HV-33000v



**KEY FACTS –**  
2 Number 15MVA  
Transformers.

Both supplies large  
enough to power  
the building  
independently

## MV-11000v



**KEY FACTS –**  
14 Number  
11KV/400V  
Transformers.

6No. MV panels.

1.5 mile of MV  
cabling

6 No. 2000 KVA  
Gen sets. 105  
Tonne.

Fuel system with 10  
separate tanks.  
120,760 litres of  
diesel weighing 108  
tonne. **Enough fuel  
for a car to drive to  
the moon and back  
twice @ over 1  
million miles.**

90%+ load capacity  
of entire building  
load

## GEN-11000v



**KEY FACTS –**  
49 LV panels and  
automatic transfer  
switches

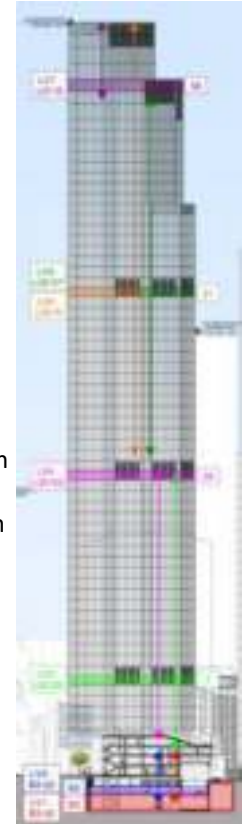
39 bus bar runs

594 Distribution  
boards

All tenants boards  
plug and play!

22 miles of LV  
cabling for sub-main  
supplies. Enough to  
reach Basildon from  
where you stand.

## LV-400/230v



# BMS & ICT Networks

## BMS KEY FACTS –

### BMS -

No. of panels = 140  
**32000** points picked up

### CAT A (Tenants Spaces) -

#### Blind control =

No. of blind controllers = **9000**  
No. of FCU's = **3300**

The BMS senses the FCU working at 100% duty, in turn the BMS shall close the blinds to reduce solar gain and reduce cooling/energy demand.



## IT KEY FACTS –

The only network supplying all **NON** life safety systems reducing cable and signal management

2No. MER Rooms – B2 & L41  
Dual fibre feeds too each network switch

### System information:

Number of panels = 81  
Number of outlets = 2558  
Quantity of cabling = 26 mile

## IN OTHER WORDS THE LONDON MARATHON

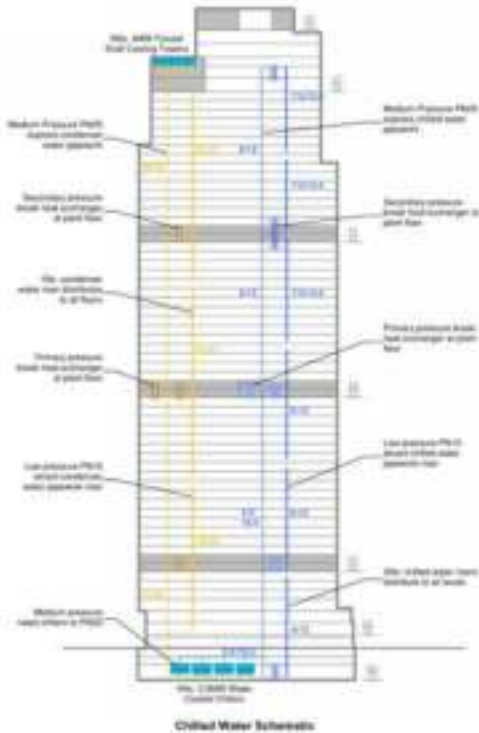
Wi-Fi in for Landlord areas.  
Location sensing tech for entrance lobby

**FIRST PROJECT EVER TO OFFER UNBROKEN 4G SIGNALS WITHIN LIFT CARS!**

Blown fibre tubing for tenants future data connections



# Comfort Cooling & Heating



## COOLING KEY FACTS –

Chilled water provided by 4No. 3.5MW chillers in B3.

**The chillers are the equivalent of 1 million domestic fridge freezers and have the capacity to produce 4800 tonnes of ice a day.**

Heat expelled by 5No. 4MW forced draft cooling towers on L58.

**The cooling towers expel 150 litres of heat every minute. The same as a bath of water.**

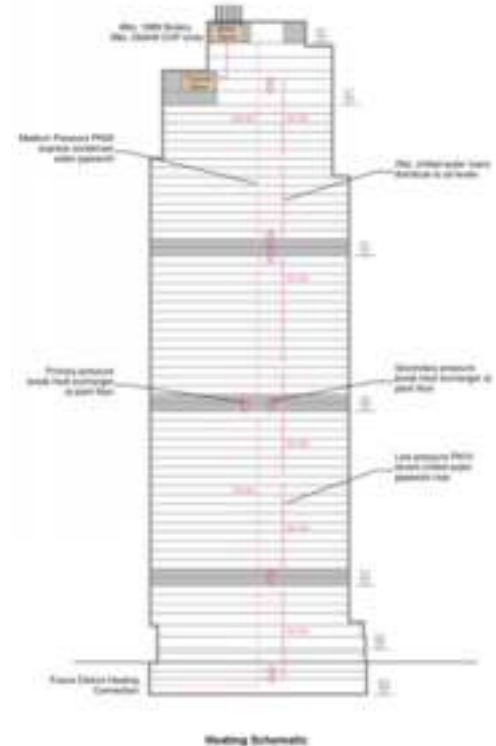
There is over 20 miles of chilled and condenser pipework installed holding over 350,000 litres of water, weighing in at 350 tonne.

## HEATING KEY FACTS –

Heating is provided by 8No. 1MW high efficiency boilers and 3No. 250KW CHP (Combined Heat & Power) units.

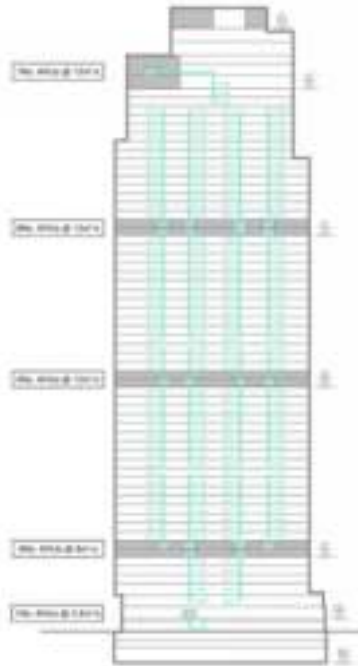
**This heating capacity is the equivalent of 300 houses combined.**

There is over 20 miles of heating pipework installed holding 120,000 litres of water, weighing in at 120 tonne.





# Ventilation & Water Services



Primary Office Ventilation Schematic

## VENTILATION KEY FACTS –

28No. Air handling units (AHU) and 27No. fans moving 500m<sup>3</sup> of air per second at 12mph.

**That is this area twice in air a second.**

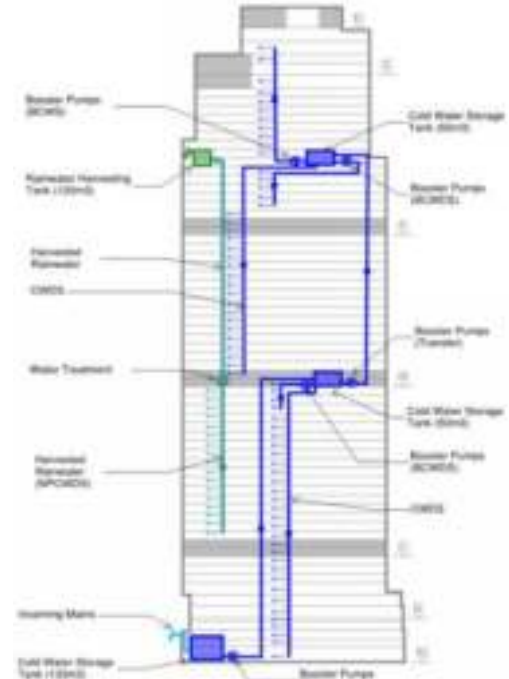
35 miles of ductwork total.

## WATER KEY FACTS –

Water is provided by 3No. water tanks and a pumped-up service.

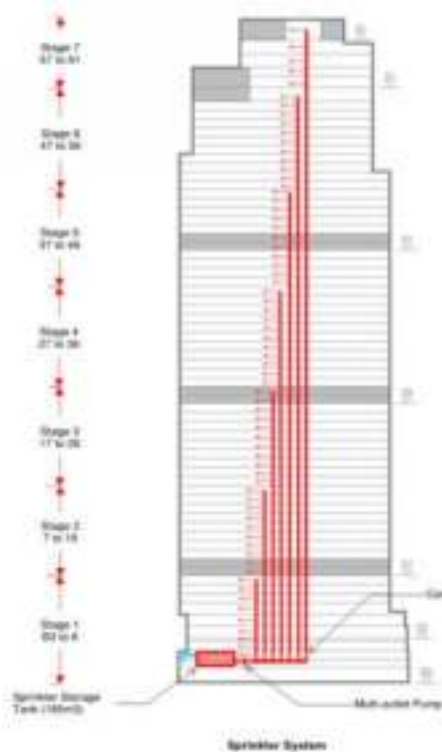
The floors are fed down from the tanks.

The tanks have the capacity of 233,000 litres, weighing 233 tonne.



Domestic Cold Water System

# Fire Suppression & Wet Risers



## FIRE SUPPRESSION KEY FACTS –

2No. 200KW sprinkler pumps with 7 stage activation.

**These are the largest multi stage pumps in Western Europe giving 34 bar pressure and 1350 litres per minute flow.**

There are in total 20000 sprinkler heads.

The sprinkler tanks holds 185,000 litres of water, weighing in at 185 tonne.

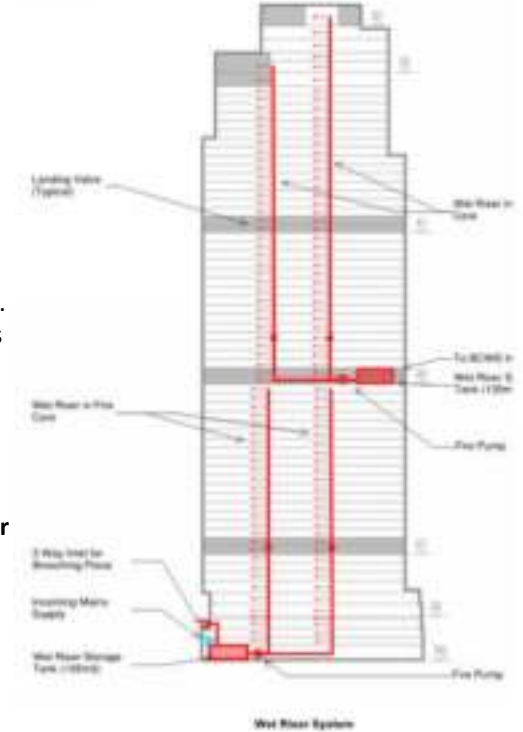
## WET RISER KEY FACTS –

The wet riser consists of 2No. Outlets on each floor for use by the Fire Brigade.

The system is split in two at level 25.

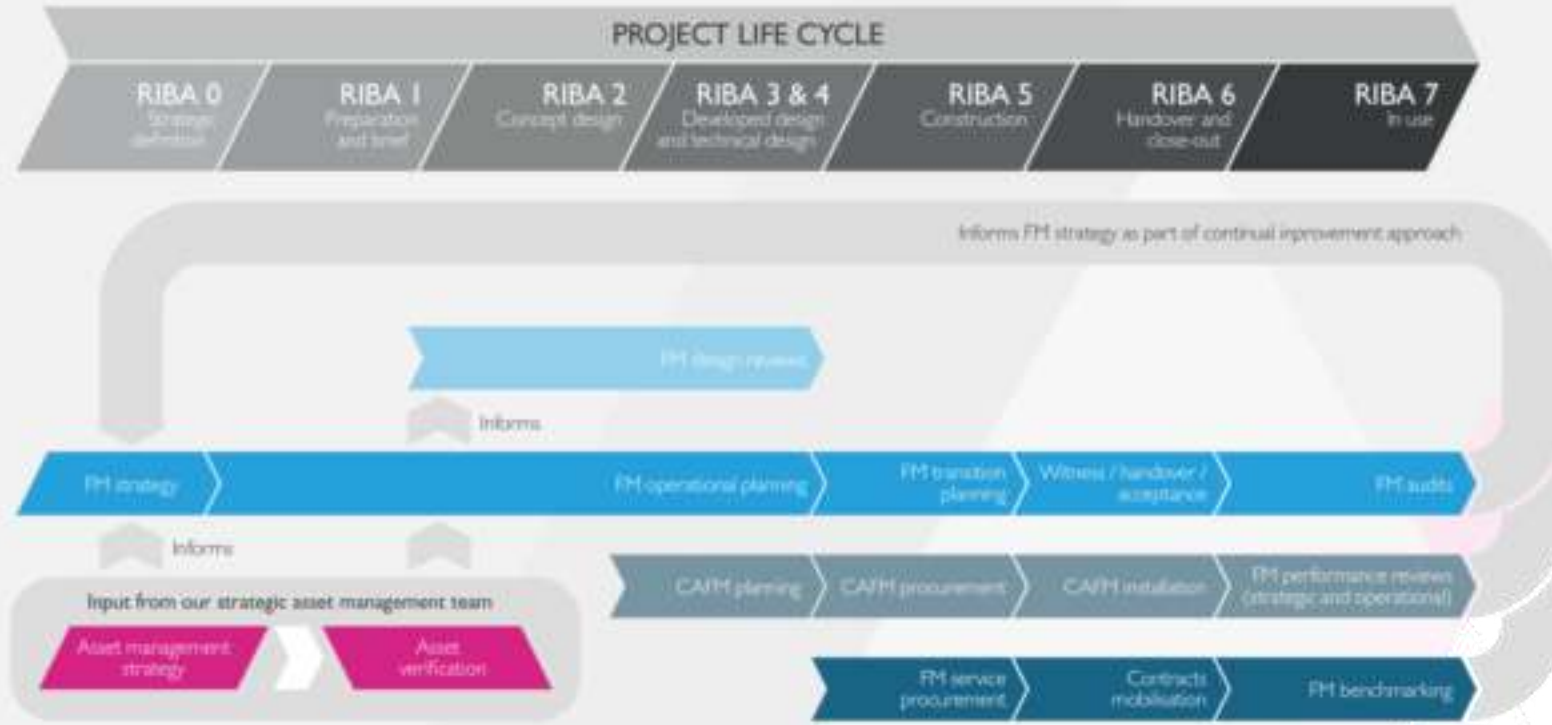
The wet riser is served by 2No. 135,000 litre tanks and pumps giving 8 bar pressure at the outlet and 1500 litres per minute.

**At that rate our wet riser could fill 10No. Baths of water in under a minute.**

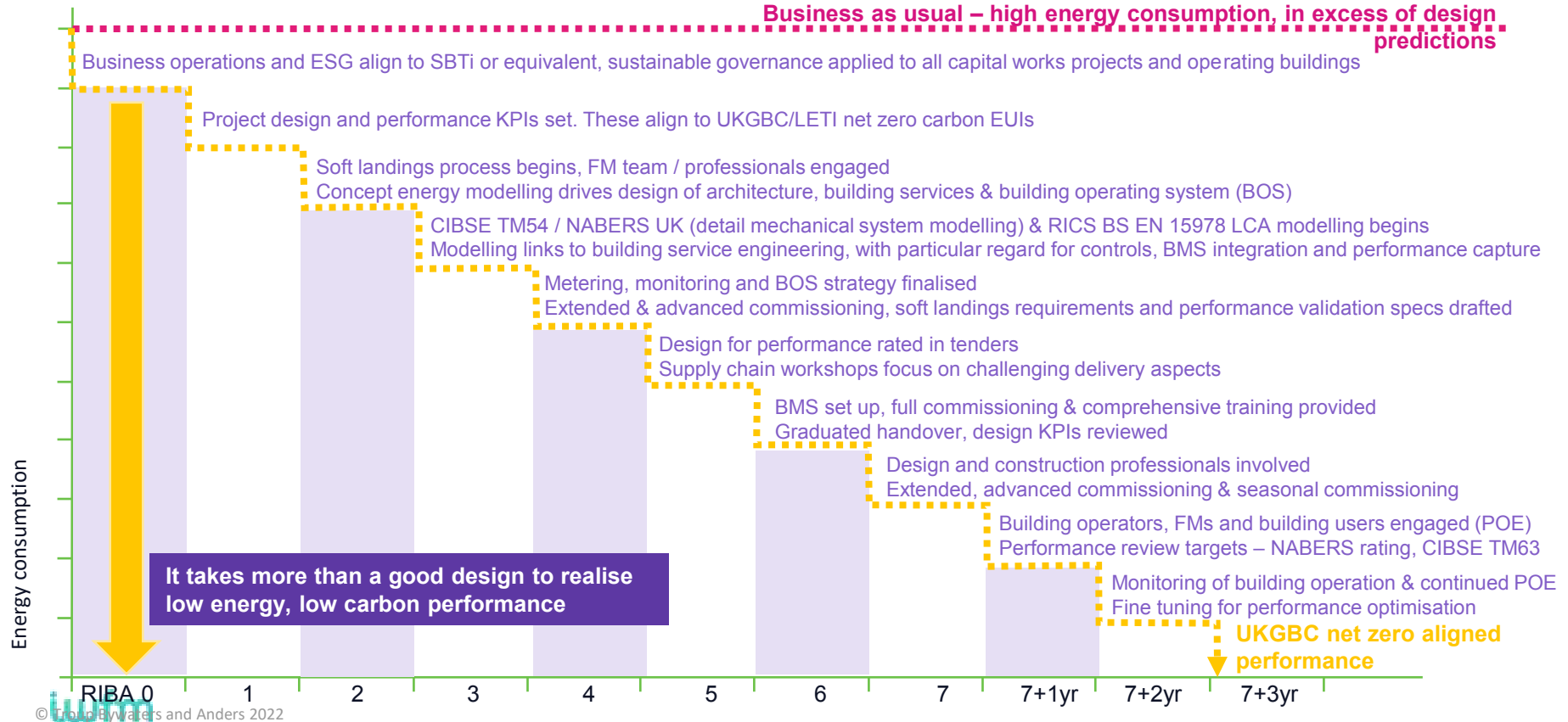


# Evolution of FM Strategy from MEP Design Concepts

- Project life cycle



# Designing for performance and management



# Intelligent systems

The people within buildings determine the success of a building. The use of intelligent systems and smart technologies enhances the value we generate from our time indoors.

When people are placed at the forefront of design and operational decisions, we better understand their journey through a building and as such which intelligent systems and smart technologies can be leveraged to add value to their lives. Your real estate digitisation process starts with broad stakeholder consultations which captures the breadth of people's needs and subsequently maps out the potential digital journey.

This people centric approach sets out your brief for your digitalisation and defines a hierarchical technology architecture that works for you. This leads to a set of performance specifications which enable a robust procurement process.

**A Harvard business review conducted in 2019 determined that employees who are satisfied with their work environments are 16% more productive, 18% more likely to stay and 30% more attracted to their company over competitors.**





# User Experience

## UX Values

Our research has identified six values that help to define end user benefit and to measure it against meaningful technological solutions.

We believe these values reflect commonalities across all user groups and can therefore help to define the basis for designing technology and use cases. These are:

**Speed** Users seek to be quicker and more productive

**Simplicity** IB interactions are intuitive and Seamless

**Responsive** The environment needs to be adaptable and respond to users needs

**Connected** Users want to be connected to people and things

**Inspiring** Users want to receive moments of awe and wonder

**Nurturing** Users want to feel cared for with improved wellbeing



# User Experience

## Experience Categories

Furthermore, our research has identified six experience categories. These qualified experiences help to define tangible outputs for the built environment.

### Access

Users wish to intuitively gain access to spaces, services and information that they are permitted to

### Find

Describes interactions that support users in finding and booking spaces, services and people

### Restore

Improve access and connection to building and organizational services that enable users to rest, recharge and restore

### Control

Enable users to control and feedback to their environment, helping users create space for themselves and their needs

### Focus

Describes facilities and interactions that aid building users to focus on their tasks at hand

### Maintain

Enable the building operators and facility managers to gain a deeper understanding of their space and provide informed oversight of the work carried out in the building



# Building information Modelling in use Post Occupation



Landlords full Model



Chiller detail



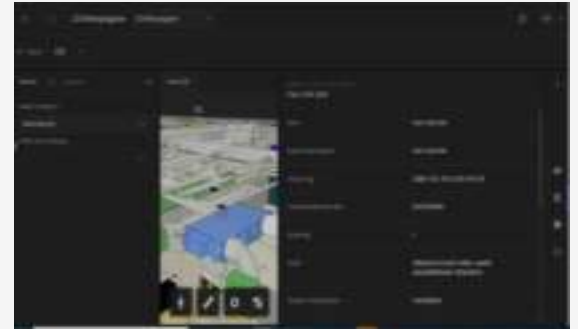
Physical Chiller O&M data



CAT B Model



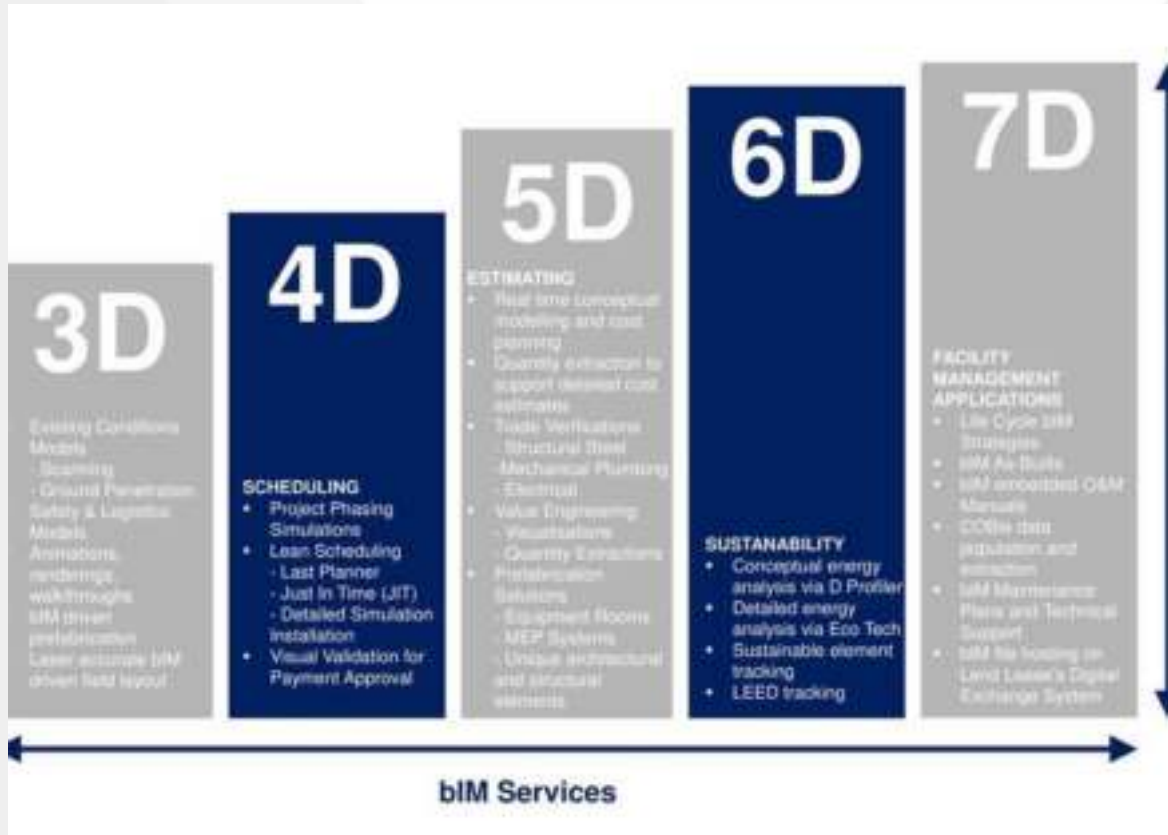
CAT B FCU



CAT B FCU detail & O&M data



# BIM is More Than a 3D Model



- BIM Level 3 is an integrated working method using a common data environment (CDE), which enables better collaboration and model evaluation irrespective of the software solution used by each team member. This is effectively your working model and takes the project up to stage RIBA stage 6 .
- For the remainder of the assets 20 /30-year lifecycle we need to innovate.
- 7D BIM basically comprises 3D + time schedule + cost intelligence + sustainability. In the occupied phase we make use of 7D building information modeling in the maintenance and operation of a project throughout its entire life cycle.

# The Digital World



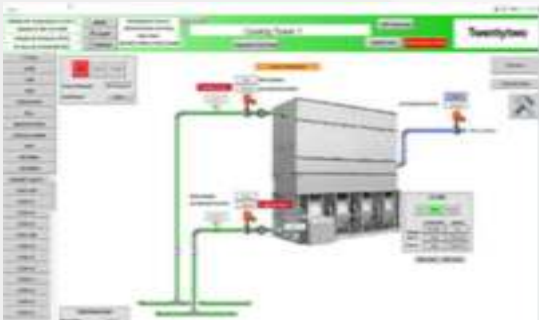
CAFM



Energy Monitoring Platform



FDD Fault Rule



BMS

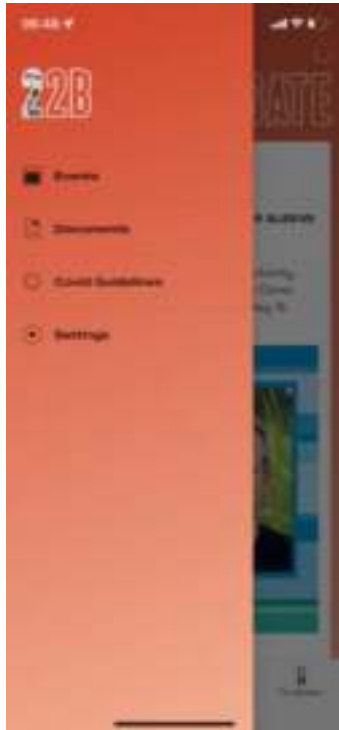


O&Ms



CbM Dashboard

## Building Applications



Building App



Social Wall



Booking Visitors

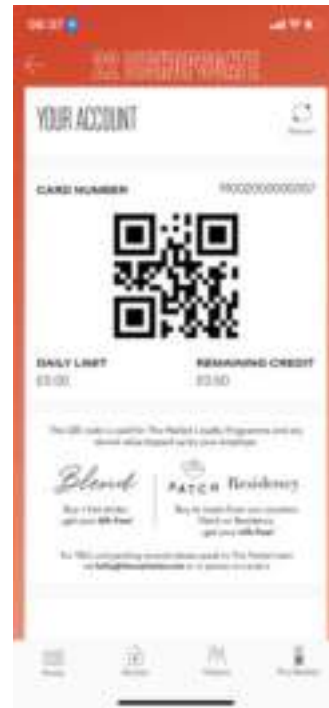


Access

## Building Application Continued



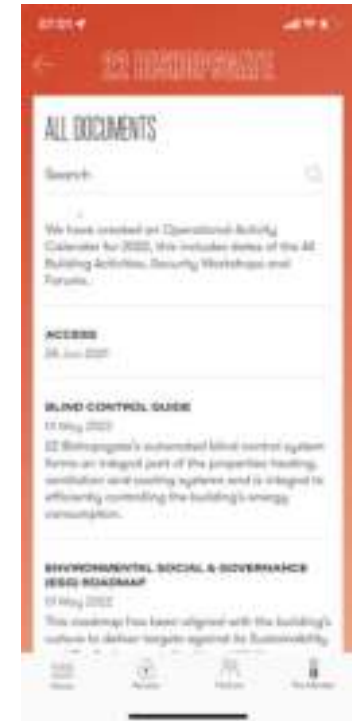
Hospitality



Pay for services



Events



Guidance

# IoT Intelligent Building Technology Deployment Examples

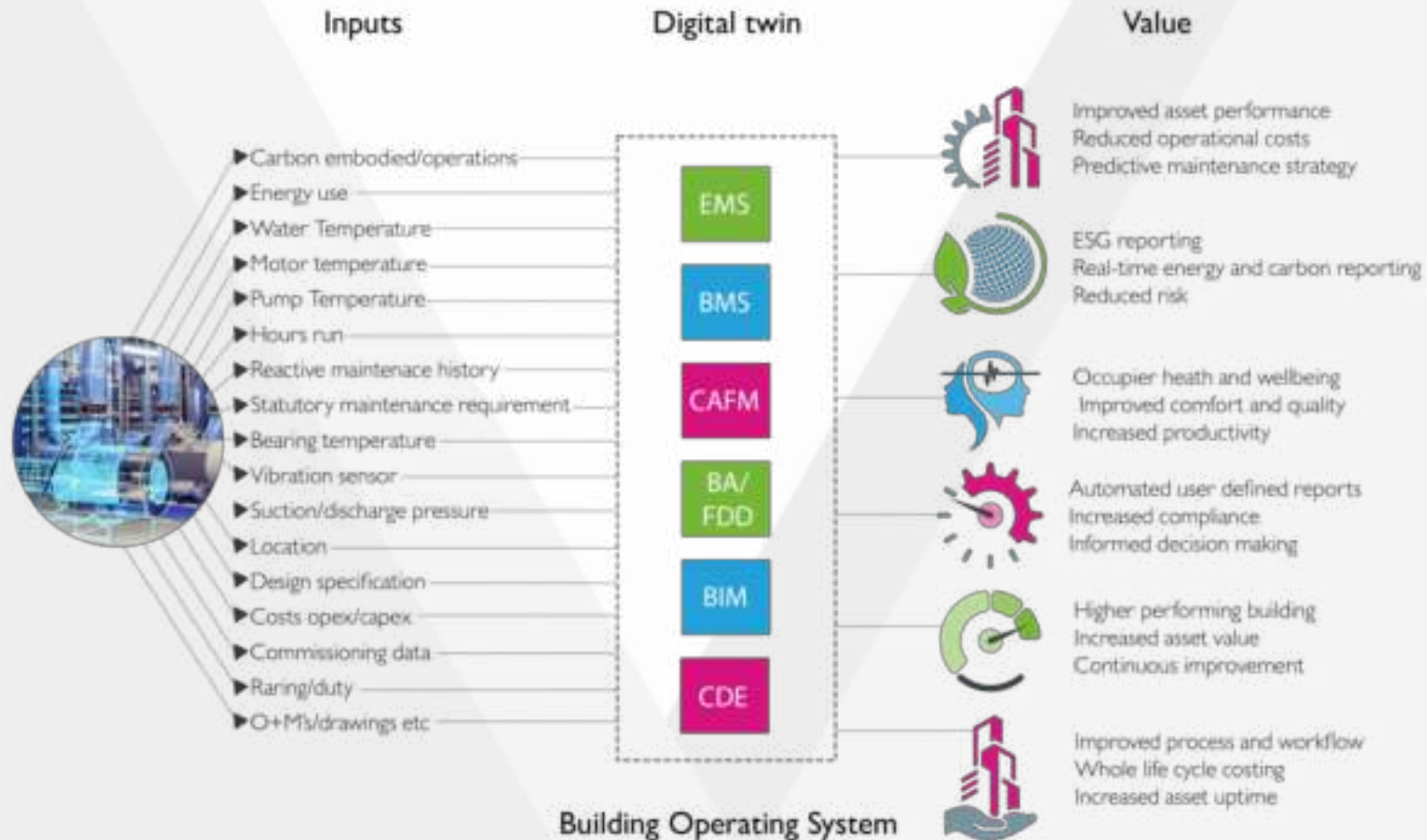


- Tri-axial accelerometers CBM sensors such as the WISE -24100
- LoRaWAN wireless condition monitoring sensor enables continuous monitoring of vibration and temperature.
- Informs maintenance strategy. Move away from TbM to CbM

- HTM approved. Compliments HSG274 / BG50
- Monitors with bi-directional communication capability.
- Connectivity in all scenarios -
- Network Redundancy & Secure Private APN or can connect to IoT WiFi
- Improves L8 Risk profiling
- Can inform closed circuit performance. Acts as continuous commissioning protocol

- Sontay Duct Mounted IAQ. Sitting directly on house BACnet but just as viable as IoT
- PM 2.5/10PPM
- Co2
- TVOC
- %RH
- Temperature
- RESET approved. Being used to satisfy WELL accreditation

# Intelligent Building – Inputs & Outputs

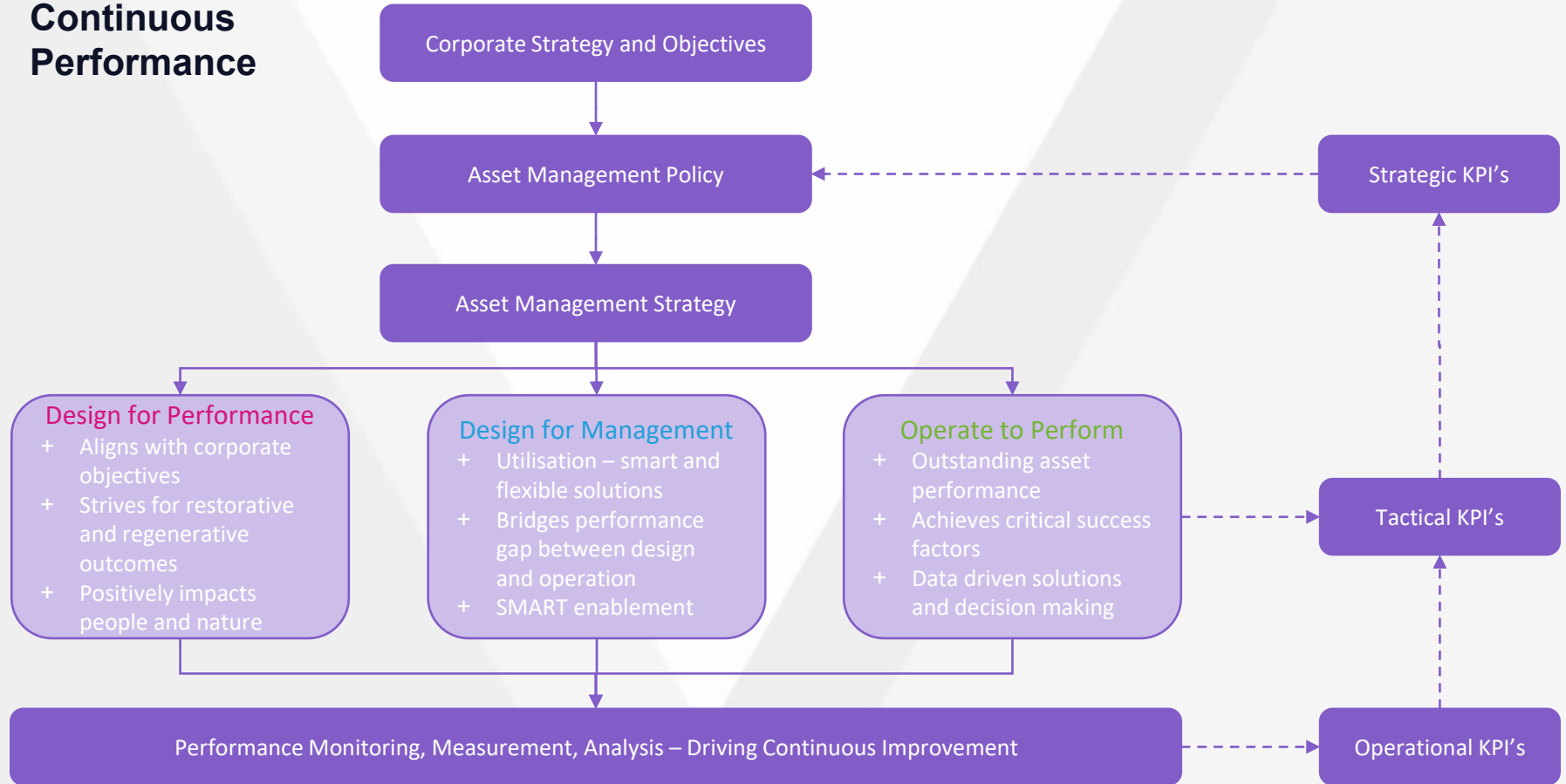




# Data-led, Performance Based Asset Management

















# Continuous Performance





# Sustainable, net zero carbon performance, starts at design and does not end

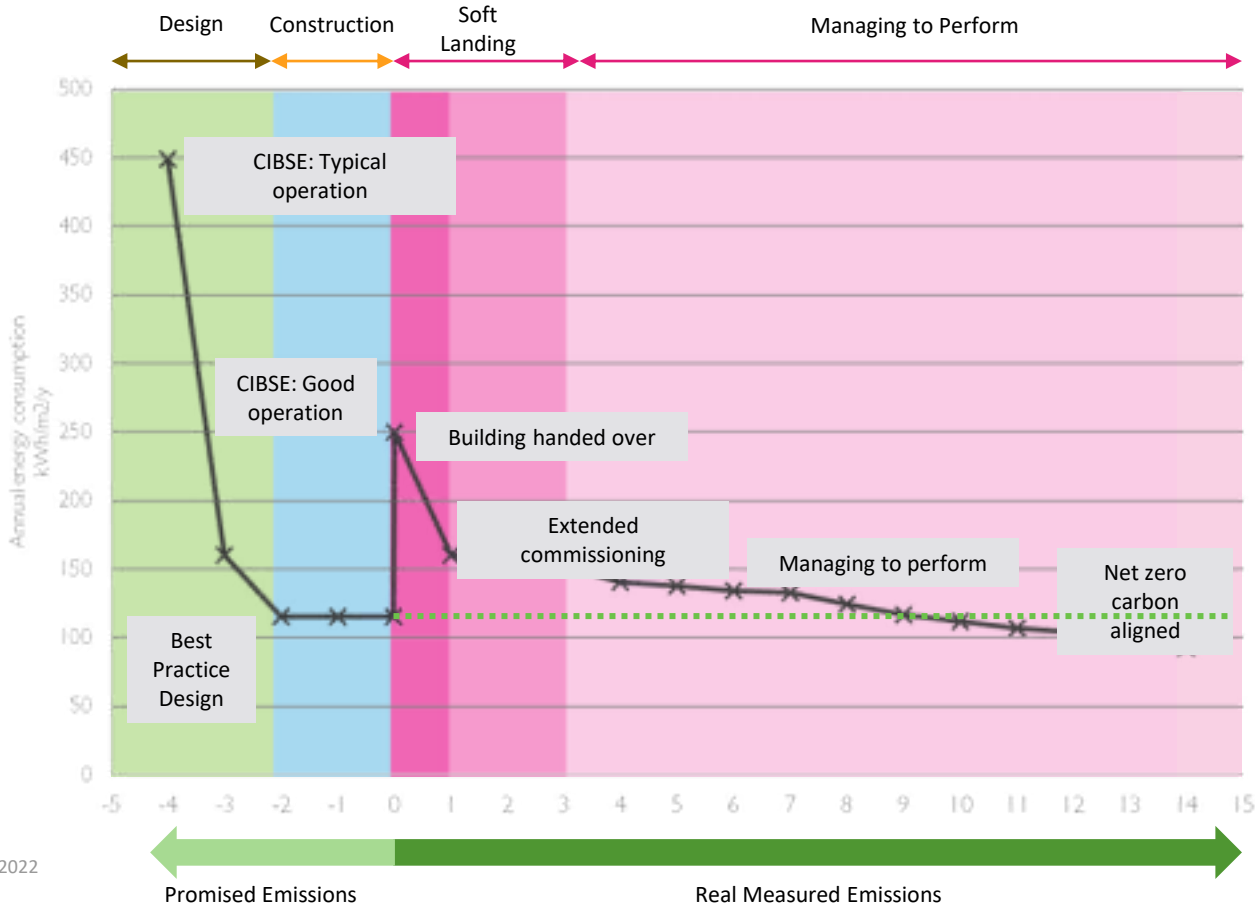
RIBA Plan of Work 2022	 0 Strategic Definition	 1 Preparation and Brief	 2 Concept Design	 3 Spatial Coordination	 4 Technical Design	 5 Manufacturing and Construction	 6 Handover	 7 Use
BSRIA Soft Landings	 1 Inception and Briefing	 12 Design			 13 Construction	 14 Pre-Handover	 15 Initial Aftercare	 16 Extended aftercare and POE

Design for Performance

Design for Management

Operate to Perform

# Early-stage design input is as impactful as managing to perform (operational energy)



*“You do not rise to the level of your goals. You fall to the level of your systems”*

James Clear

TROUP  
BYWATERS  
+ ANDERS

High-performing partnership  
Higher performing buildings

Thank you for your time

# The Ethics of Using AI in FM

Gordon Mitchell, WHOLUS and IWFM Technology SIG  
Chair



## **Trustworthy AI in Facility Management**

# Agenda Today

## Trustworthy AI in Facility Management

- **A Strategic Overview**
- **Robustness**
- **Reliability**
- **Resilience**
- **Controllability**
- **Predictability**
- **Bias and Fairness**
- **Verification and Validation**
- **Jurisdictional Challenges**
- **Society**



**Gordon Mitchell**  
**WHOLUS iESG Co-Founder**

- IWFM (Institute of Workplace and Facilities Management) Technology SIG Chair
- ISOTC267 - WG6 (Digital Data and Technology) Convenor
- CENTC348 WG6 (Space Measurement integrating BIM) Convenor Support
- BSI (British Standards) FMW/01 (Digital Standards Group)
- BSA (Building Safety Alliance) SIG3 (Golden Thread) Chair
- Building SMART International FMOpenBIM steering Group
- BE-ST (Built Environment - Sustainability Technology) Scottish Innovation Centre Governance Board Member



# Trustworthy AI in Facility Management: A Strategic Overview

In facility management, ensuring AI trustworthiness is key, focusing on design and validation standards, stakeholder benefits, compliance with legal and sectorial standards, clear accountability, and regional considerations. These elements are crucial for AI's reliability, functionality, and alignment with stakeholder objectives.

Trustworthiness in AI for facility management professionals hinges on several pivotal aspects.

- AI systems must adhere to the latest design and validation standards, ensuring reliability and safety in critical operations.
- They should be developed with stakeholder objectives in mind, emphasizing transparency and benefits for users.
- Compliance with legal and sector-specific standards is non-negotiable, particularly given the sensitive nature of facility data and infrastructure.
- Additionally, clear accountability for AI operations and adaptability to regional / community variations are essential.

These factors collectively ensure that AI applications in facility management not only boost operational efficiency but also meet ethical, legal, and practical requirements.

# AI Robustness: Ensuring Performance Under Pressure

Robustness in AI systems is their ability to perform consistently as intended, despite challenging conditions. It involves resilience and reliability, and is crucial for maintaining safety. Training with extensive, noisy data can enhance an AI's robustness, allowing it to handle atypical inputs and maintain performance within an acceptable range.

- Reliable AI ensures consistent performance of building management systems across various functions like energy, security, and maintenance.
- It guarantees correct system responses to both expected and unforeseen inputs throughout its operational life.
- AI reliability is crucial for the safety and efficiency of facility operations, affecting both property and people.
- Redundancies such as system backups are key to maintaining service continuity in case of AI component failures.
- Trust in AI by facility managers hinges on the technology's proven reliability for safe, efficient, and uninterrupted facility services.

# AI Reliability: Ensuring Predictive Precision and Decision Consistency

AI reliability is the system's capacity to deliver accurate predictions, recommendations, and decisions during its operational life. It depends on robustness, generalizability, consistency, and resilience, ensuring AI processes inputs correctly, supports functional safety, and remains dependable, even when encountering varied or unforeseen data.

- AI reliability in facility management ensures critical systems like HVAC, lighting, and security operate accurately over time.
- It requires AI systems to handle diverse inputs and environmental conditions without deviation from expected performance levels.
- Robust AI backups are essential, providing fail-safes that maintain operations during system disruptions.
- Reliable AI systems support the functional safety of a facility, activating necessary protections automatically during anomalies.
- Facility management depends on AI's consistent decision-making abilities to optimize operations and maintain safety standards.



# AI Resilience: Adapting and Recovering from Operational Disruptions

AI resilience is the system's ability to swiftly regain functionality after disturbances. It encompasses fault tolerance, allowing continued operation, albeit with possible limitations, during disruptions. Resilience is distinct from reliability, with potentially reduced service levels post-incident as predetermined by stakeholder requirements, including strategic recovery protocols.

- AI resilience in facility management ensures essential systems quickly recover from incidents, minimizing operational downtime.
- Fault tolerance within AI allows facility systems to maintain functionality during failures, ensuring critical operations like security and environmental controls persist.
- Resilient AI systems can operate at a degraded level, which stakeholders might deem acceptable in crisis scenarios to maintain core functions.
- Distinguishing between reliability and resilience, facility management may prioritize systems that guarantee basic services during disruptions.
- Recovery strategies are integral to resilient AI, enabling facilities to restore full operational capabilities systematically post-incident.

# AI Controllability: Steering the System with Precision Intervention

AI controllability is the system's ability to be directed or influenced by an external entity. It ensures that responsible agents can override or guide the AI's operations through reliable intervention mechanisms, determining who can control specific aspects of the AI's functionality.

- AI controllability in facility management allows operators to manually override automated systems for tailored responses to unique situations.
- It provides facility managers the assurance that they can intervene in AI operations, enhancing accountability and operational safety.
- Defining control hierarchies ensures clarity on which staff or regulatory body can intervene in different AI system components.
- Reliable intervention mechanisms are crucial for emergency situations where human decision-making is paramount.
- Controllability supports compliance with regulations, allowing designated authorities to direct AI systems within legal frameworks.

# AI Predictability: Ensuring Reliable Outcomes for Stakeholder Confidence

AI predictability allows stakeholders to anticipate system outputs confidently. Essential for ethical considerations and trust in AI, predictability is about consistency in performance rather than specific predictions of behavior, achieved through objective measures and statistical assurances of the system's accuracy and appropriate responses.

- Predictable AI helps facility managers anticipate system behavior, fostering trust in automated management processes.
- Objectively measurable criteria are used to establish AI predictability in critical systems like fire safety and emergency responses.
- Statistical assurances of AI behavior underpin risk assessments and contingency planning in facility operations.
- Improving accuracy in AI predictions reduces unexpected outputs in managing utilities and resources.
- Predictable AI systems support ethical facility management practices by ensuring transparency and reliability in decision-making.



# AI Bias and Fairness: Striving for Equitable Machine Learning Outcomes

AI bias refers to the necessary distinctions AI makes to adapt to different situations. However, unfairness arises when AI unjustly benefits certain groups, often due to data or cognitive biases. Addressing this requires recognizing and mitigating unintended biases to ensure equitable and discrimination-free AI decisions.

- Bias in AI can affect facility management systems, leading to unequal service delivery or resource allocation.
- Ensuring fairness in AI systems is crucial to maintain trust among facility users and stakeholders.
- Regular audits of AI decision-making processes help identify and correct unfair biases in facility management applications.
- Data used in AI systems for facility management should be representative and free from historical biases.
- Facility managers must be aware of bias in AI to prevent discriminatory practices in areas like energy distribution or space utilization.



# AI Verification and Validation: Certifying Systems for Reliability and Relevance

Verification and validation are critical processes in AI to ensure systems are built correctly and fulfil their intended purposes. Verification checks if AI meets specified requirements, while validation confirms it serves its intended application, with some systems being fully verifiable and others only partially or not at all.

- Verification ensures all components of an AI system in facility management meet design and operational specifications.
- Validation confirms that the AI system performs reliably in real-world facility management scenarios.
- Complete system verification is ideal, allowing for comprehensive checks on all components within facility management systems.
- Partial system validation may be employed for complex AI applications where individual component verification isn't feasible.
- Systems that are unverifiable require robust validation processes to ensure they still meet the overall functional needs of facility management.

# Navigating AI Jurisdictional Challenges: A Global Compliance Strategy

AI systems often cross borders, encountering varied legal landscapes. Developers must navigate differing international and UK laws for data handling and system functionality. Adherence to local regulations is essential for legal compliance, requiring a proactive approach to track and meet diverse jurisdictional requirements for AI deployment and operation.

- Facility management systems using AI must comply with specific legal standards of the UK and international jurisdictions where they operate.
- Legal variations may require adaptations in data collection, usage, and disposal methods for internationally deployed AI systems.
- Proactive planning is needed to ensure AI systems in facility management adhere to local regulations across borders.
- Continuous monitoring of legal compliance is essential throughout the lifecycle of AI systems in facilities.
- Flexible design and operational strategies enable AI systems to adjust to the dynamic legal requirements of different jurisdictions.

# AI and Society: Evaluating Risk in Technological Deployment

The societal impact of AI systems is assessed by their risk potential, influenced by factors like autonomy, supervision, ethical considerations, transparency, and the degree of automation. High-risk scenarios include unsupervised AI with opaque decision-making in ethically sensitive domains, necessitating rigorous standards and policies beyond basic impact analysis.

- Facility management AI systems are assessed for societal risk based on their operational scope and impact potential.
- Systems with manual oversight in ethically charged areas, like resource distribution, are managed to mitigate risk.
- Transparent decision-making processes are critical for AI systems affecting facility safety and occupancy.
- High automation levels in AI systems controlling essential services require rigorous external supervision protocols.
- Legal and ethical standards guide the implementation of AI in sensitive areas of facility management, such as accessibility and emergency response.



# THANK YOU!

## WHOLUS iESG



Gordon Mitchell



<https://www.wholus.com>



[gordon.mitchell@wholus.com](mailto:gordon.mitchell@wholus.com)



\* Scan for a free download copy of ISO/IEC 22989:2022

# Lunch

## Back at 1.30pm

# Welcome Back...

**1.30pm – 2.00pm**

**Live Demonstration – A drone doing real time visual inspections with intelligent analysis of video**

Mike Edwards, Head of Business Development, Herotech8

Paula Lloyd, Pre Sales Consultant, MACS EU Ltd

**2.00pm – 2.30pm**

**Automated Drone Infrastructure – OpenAir Drone on Demand.**

Mike Edwards, Head of Business Development, Herotech8

**2.30pm – 3.00pm**

**Visual inspection – intelligent computing for finding defects**

Paula Lloyd, Pre Sales Consultant, MACS EU Ltd

**E-brochure**



# **Live Demonstration- Drone Pass With Video Analysis**

Mike Edwards, Herotech8  
Paula Lloyd, MACS EU Ltd



# Automated Drone Infrastructure – OpenAir Drone on Demand

Mike Edwards, Herotech8

# Visual Inspection – Intelligent Computing for Finding Defects

Paula Lloyd, MACS EU Ltd

# IBM Maximo Application Suite:

Maximo Visual Inspection for  
Facility Management

# Agenda

- ▶ Introduction
- ▶ Overview of MACS
- ▶ Introduction to Maximo Application Suite
- ▶ Maximo Visual Inspection
- ▶ Case study
- ▶ Q&A



# We are MACS



Platinum  
Business Partner

**110+**

employees

**170+**

customers

**10**

offices in Europe  
& Africa

**3**

project methodologies



**6**

supported  
languages

**3**

data centers

**> 900**

certifications

**1998**

year of establishment

**> 30**

Maximo courses  
on offer

**> 450**

Interface  
implementations



web security certified

# Our Customers



# Maximo Visual Inspection (MVI)

Maximo Visual Inspection in Facility Management.

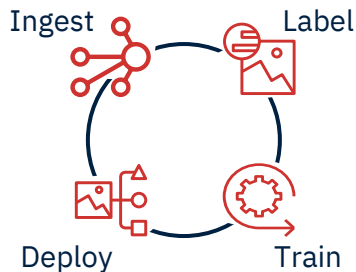




# Maximo Visual Inspection

*Fast, Easy, and Accurate AI*

## Key capabilities

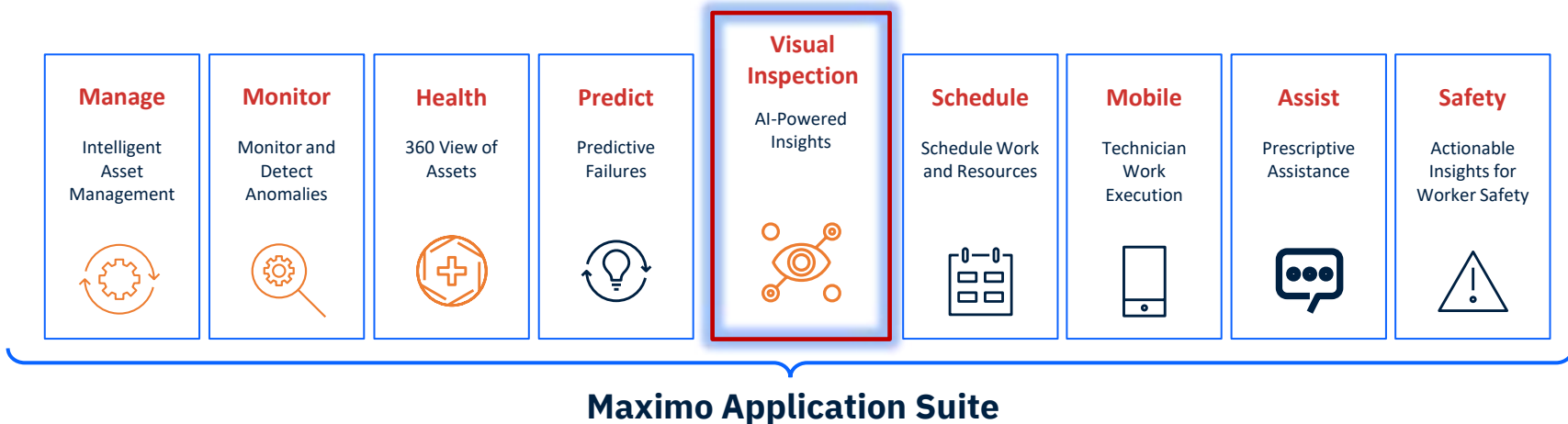


## Client examples



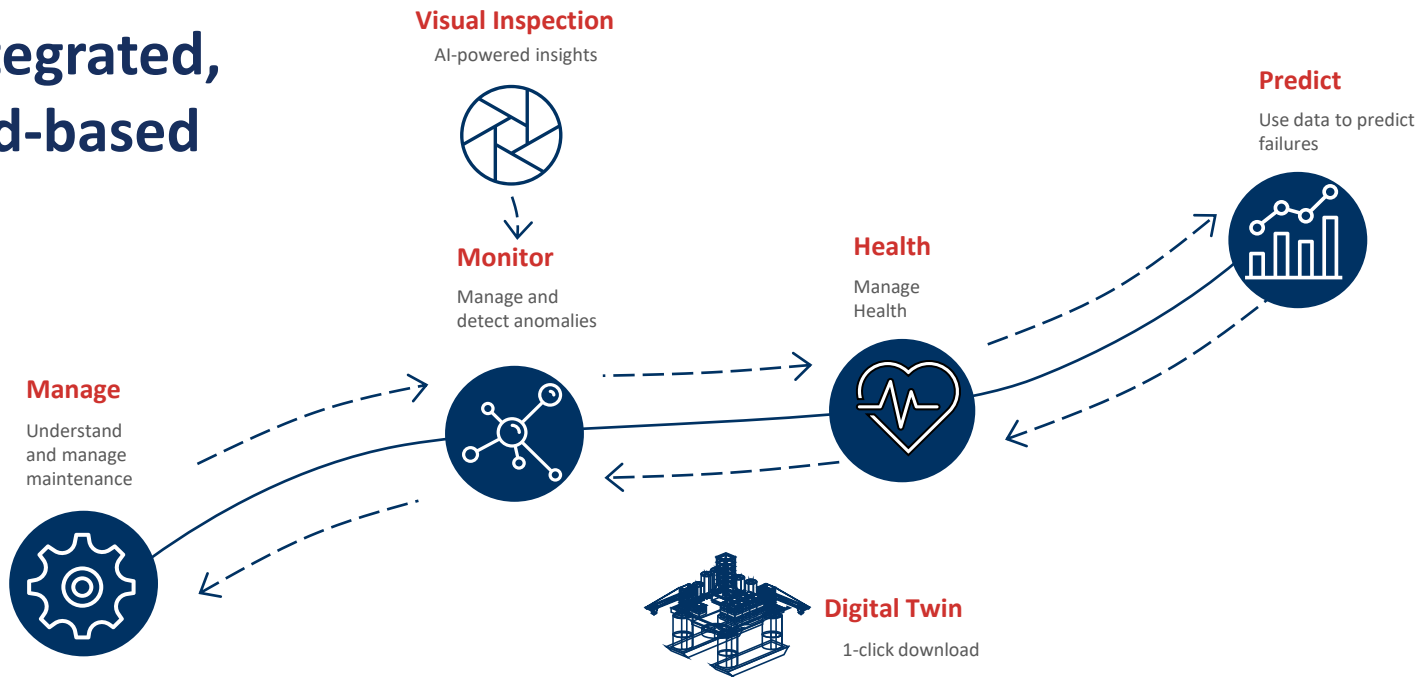
## Key benefit

- ▶ Point-and-Click AI Model building
- ▶ Process Automation
- ▶ AI-Powered Insights at scale
- ▶ Real-time Quality Assurance "Error Proofing"
- ▶ Improve efficiency & performance of Assets



# IBM Maximo Application Suite (MAS)

A single, integrated,  
hybrid cloud-based  
platform



# Case Study...



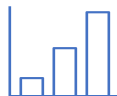
# The Path to Value – Asset Management



**Catch failures sooner  
and prevent failures**

- ▶ Decrease unplanned downtime

**10%**



**Increase first-time  
fix rate and improve  
mean time to repair**

- ▶ Increase first-time fix rate and improve mean time to repair

**15%**



**Labor costs savings  
by auto-detection**

- ▶ Labor costs savings by auto-detection of asset condition

**30%**

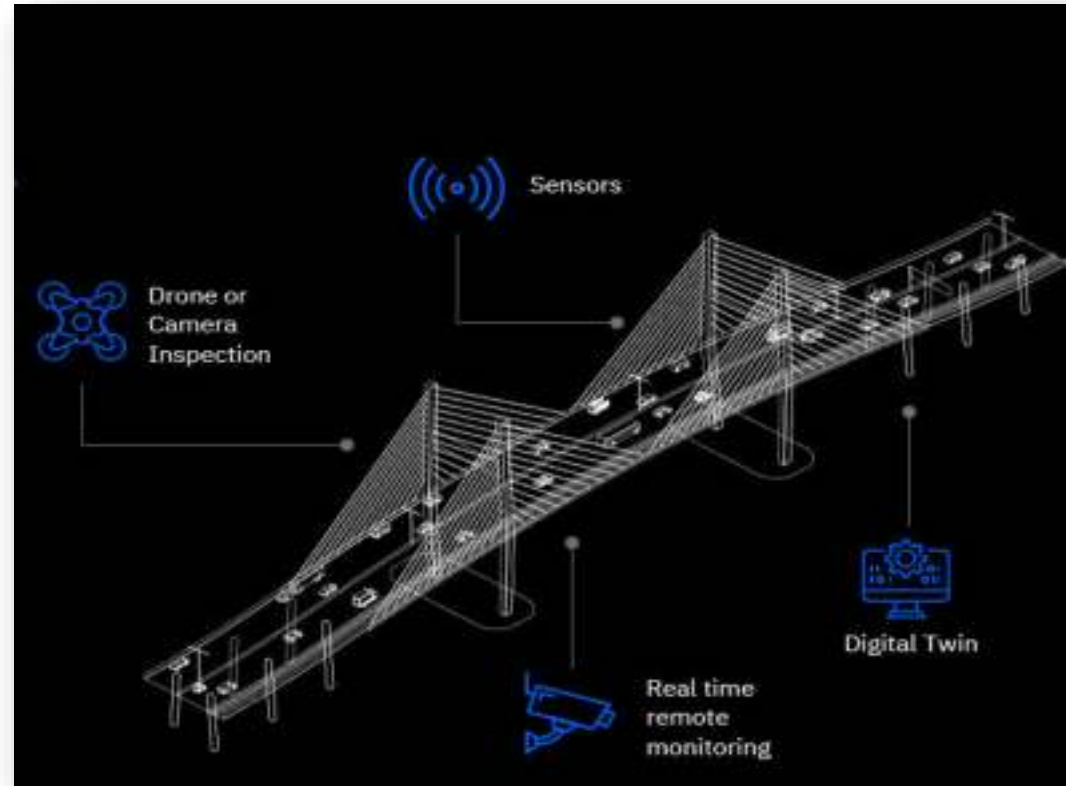


**Increase  
revenue**

- ▶ Increase revenue

**By millions £**

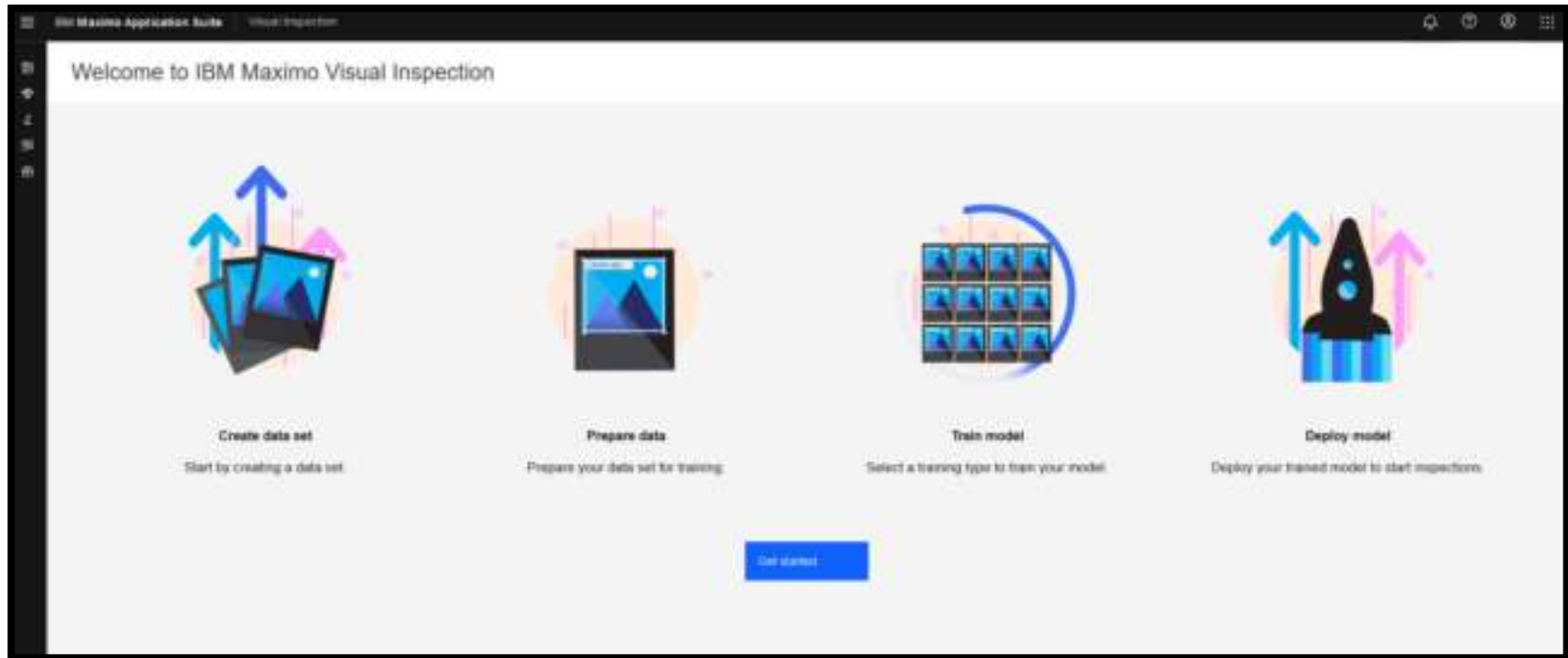
# How to train a Model



There was a  
time when a **3 year  
old** could spot a  
bird better than  
a computer...

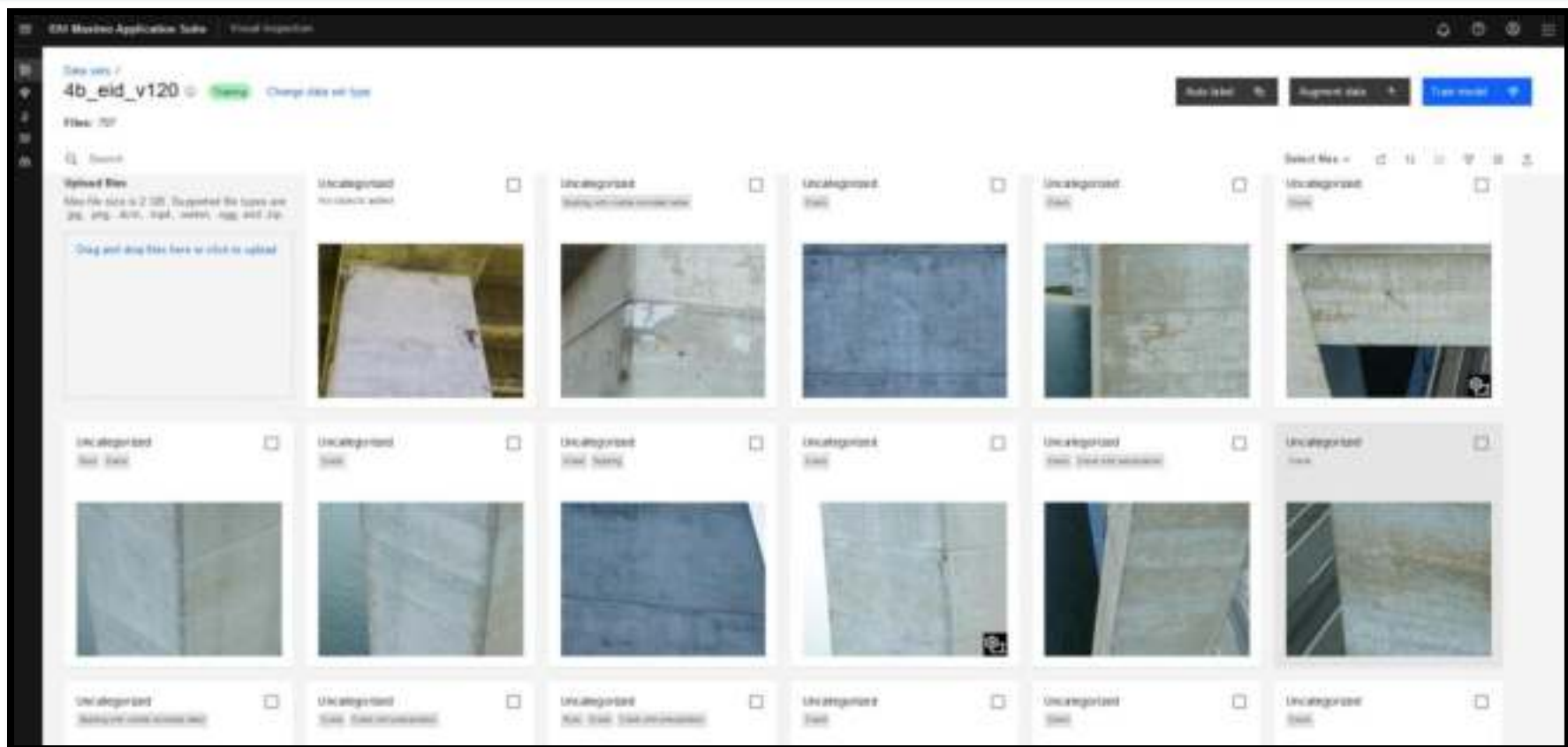


# Maximo Visual Inspection Dashboard

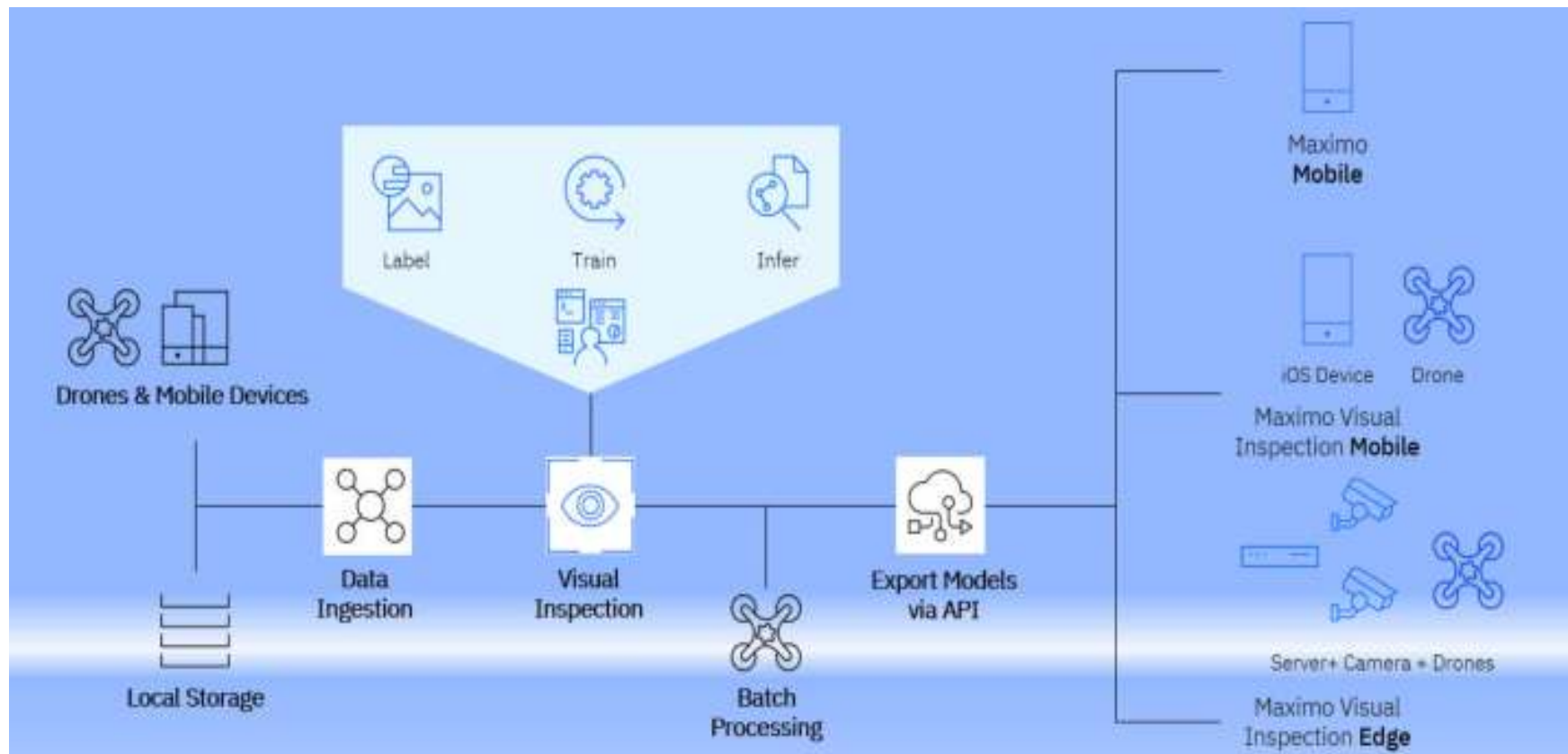




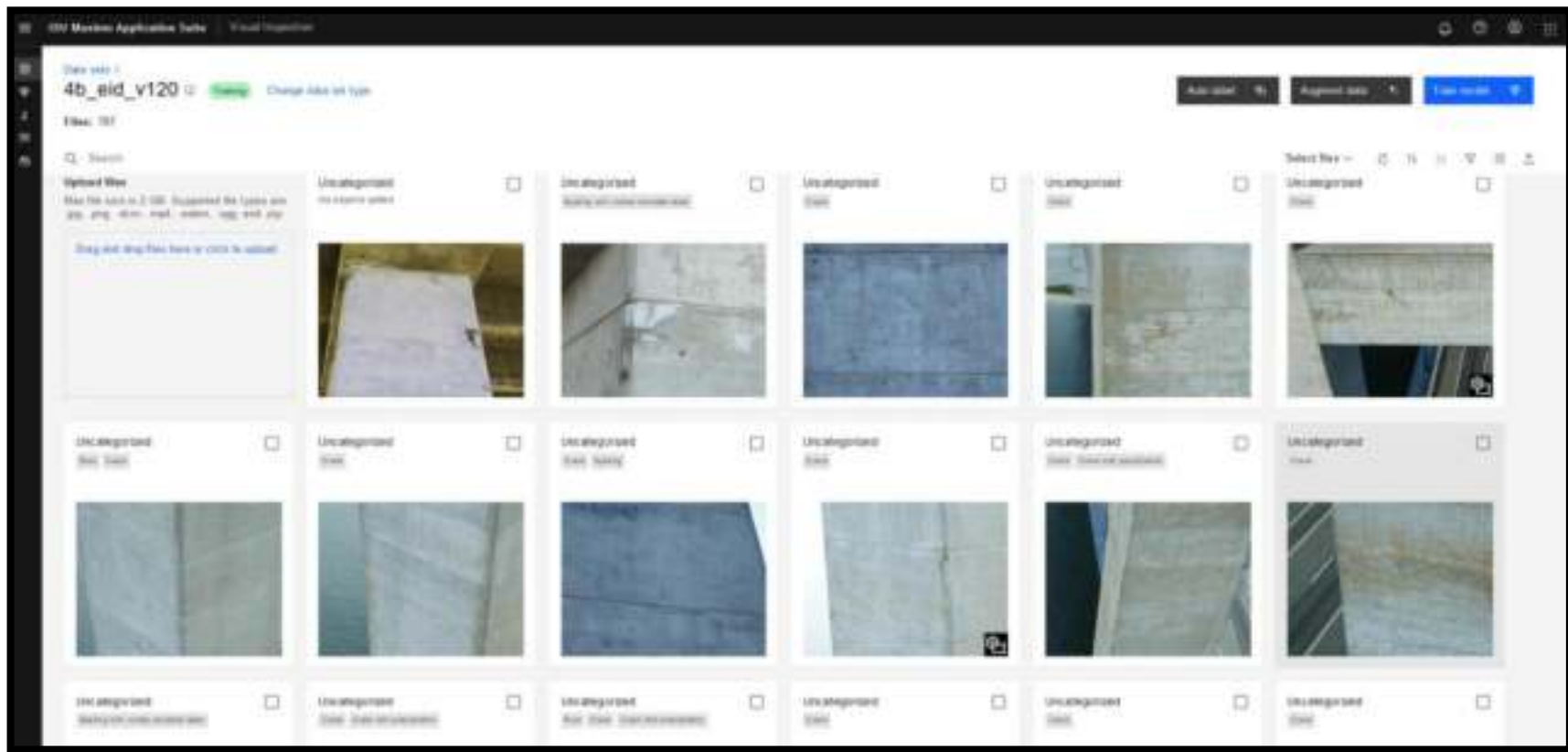
# Training a Data Set



# Label, Train and Deploy



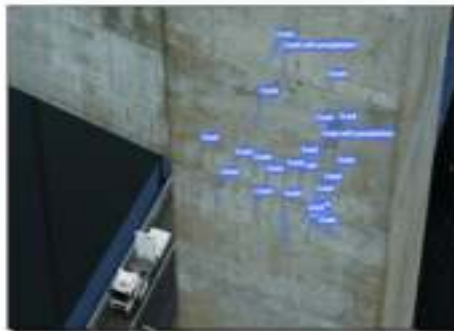
# Training Data set for the first set of pictures



# Clasifying Maximo Visual Inspection Models



Object Detection



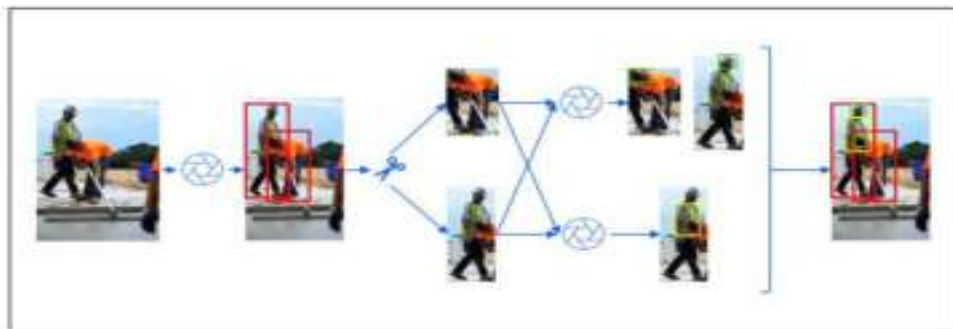
High Resolution



Image Segmentation



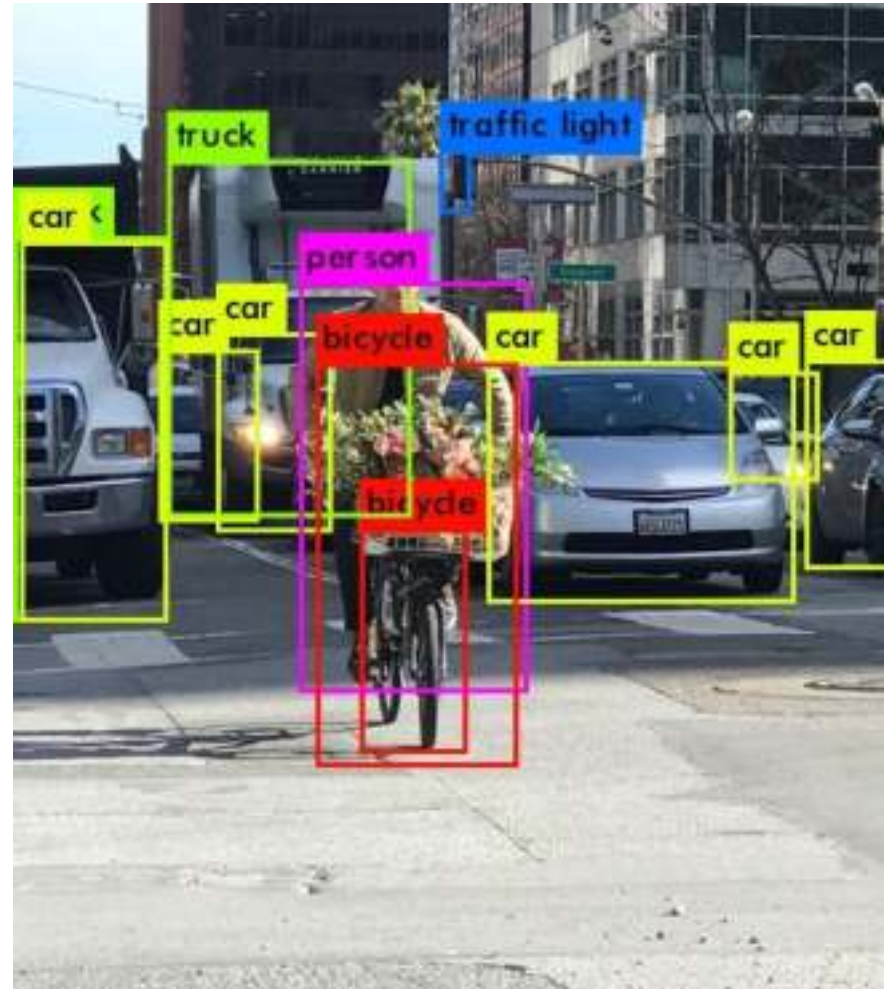
Anomaly Detection



Composite models

## Good practices

TinyYOLOv3 and FasterRCNN are smaller or faster but may not have the best accuracy. Since training is only done once, its best to use the model that achieves best accuracy.



# QUESTIONS & ANSWERS

## Product information

- ▶ IBM Maximo Visual Inspection Overview

- ▶ <https://www.ibm.com/products/maximo/visual-inspection>

- ▶ IBM Maximo Visual Inspection Documentation

- ▶ <https://www.ibm.com/docs/en/maximo-vi/continuous-delivery>





**Thank you for listening!**


Contact us:

 [www.macs.eu](http://www.macs.eu)

 [@MACS\\_EU](https://twitter.com/MACS_EU)

 [info@macs.eu](mailto:info@macs.eu)

 [MACS](https://www.linkedin.com/company/MACS)

 +44 (0)20 8432 7432

 [MACS](https://www.facebook.com/MACS)

 [MACS](https://www.youtube.com/MACS)

# Technology Innovations for FM

**3.00pm – 3.15pm**

Annual General Meeting

**3.15pm – 3.30pm**

Closing Remarks & Prize Draws

**E-brochure**



# **IWFM South West Regional Committee**

## **Annual General Meeting**

**06 December 2023**

# Agenda

- Welcome
- Chairs Address
- Election of Committee Roles
- Q & A
- AOB
- Close of formal proceedings

# **Welcome**

- **Record any Apologies**
- **Present last years AGM Minutes for approval**
- **Review any matters arising from last years minutes**

# Chairs Address

Annual Review 2022 / AGM 2023

lwfm

Membership Professional development Insight News Community About Suppliers Contact

MY IWFm

You're here: [Homepage](#) > [My membership](#) > [Annual Review 2022 / AGM 2023](#)

# Annual Review 2022 / AGM 2023

- Update details
- Update password
- My CPD
- My events
- Membership handbook
- Volunteer
- Billing
- Competitive award nomination
- Annual Review 2022 / AGM 2023**
- My Community groups
- My courses
- Log out

**In this section**

**Annual Review 2022**

The 2022 Annual Review is an overview of IWFm's activities and actions, all underpinned by a commitment to leading change for the profession to raise its voice and show the value that workplace and facilities management can and is making to organisational

Update details

Update password

My CPD

My events

Annual Review 2022

2023 05/10/2024



## **Connect with members on the IWFM Community groups forum**

Our online forum enables members to interact with other IWFM members and volunteers via discussion groups.

The groups, which belong to IWFM Regions, Special Interest Groups (SIGs) and Networks can be used to:

- promote best practice
- knowledge share
- learn and grow
- discuss, share, ask questions and seek guidance.

**Access the forum at [iwfm.org.uk](https://iwfm.org.uk)**



# IWFM Mentoring: the path to professional growth

A one-to-one personalised career support service for members in professional grades and those with a complimentary one-year membership as part of their IWFM qualification. You can be a mentor, mentee or both.

## The benefits of becoming a mentee

- Receive guidance on advancing your career, achieving your goals and overcoming challenges.
- Gain support in developing your knowledge and skills in line with the IWFM Professional Standards.
- Access impartial advice and an alternative perspective.
- Have a non-judgemental sounding board for your ideas.

## The benefits of becoming a mentor

- Pass on your knowledge and experience to help others grow.
- Give something back to the profession by providing support to others.
- Cultivate leadership and communication skills.

Find out more at [iwfm.org.uk/mentoring](https://iwfm.org.uk/mentoring)



# 30 years back 3 trends for the future

Discover our new flagship report

Download at  
[iwfm.org.uk/insight](http://iwfm.org.uk/insight) or  
scan the QR Code >

**iwfm**



# IWFM South West Committee 2023



## •Preparing for Disaster

**Sponsored by Thomas Carroll**

Wales Millennium Centre, Cardiff – 49 attendees

## •Creating Inspiring Workplaces

**Sponsored by Interaction**

UWE, Bristol – 42 attendees



## •Technology Innovations for FM

**Sponsored by Macs EU Ltd**

UWE, Bristol – 42 attendees

# Aligning regional activity



Investors in Volunteers

# IWFM Roles

## Roles / skills / experience

### Chair

- Attend Members Council (strategic Advisory Board)
- Liaison with SIGs and other regions
- Committee Recruitment/retention
- Deliver monthly online welcome meetings for new members (rotating)

### Deputy Chair(s)

- Attend "Operational" Members Council
- Monitor performance against tactics
- Committee Recruitment/retention
- Deliver monthly online welcome meetings for new members (rotating)

### Committee Member(s)

- Supporting regional activity including organising CPD events to the membership
- Attending Committee Meetings
- Acting as Volunteer Ambassadors of IWFM, promoting the benefits of membership

### Secretary

- Arrange Committee meetings & note-taking
- Arrange monthly welcome meetings for new members
- Post event follow-up (satisfaction levels)

### Treasurer

- Focus on the finance
- Ensure events are profitable & good VFM for sponsors
- Post event follow-up (financial)

## What skills are required going forward?

Engagement/Comms  
/Social media

Educational Sector  
Experience/Access

Equity & Diversity  
Champion

Event Organiser

# **Election of Committee Roles**



# Roles / skills / experience

## IWFM Roles

### Chair

- Attend Members Council (strategic Advisory Board)
- Liaison with SIGs and other regions
- Committee Recruitment/retention
- Deliver monthly online welcome meetings for new members (rotating)

### Deputy Chair

- Attend "Operational" Members Council
- Monitor performance against tactics
- Committee Recruitment/retention
- Deliver monthly online welcome meetings for new members (rotating)

### Committee Member(s)

- Supporting regional activity including organising CPD events to the membership
- Attending Committee Meetings
- Acting as Volunteer Ambassadors of IWFM, promoting the benefits of membership

### Secretary

- Arrange Committee meetings & note-take
- Arrange monthly welcome meetings for new members
- Post event follow-up (satisfaction levels)

### Treasurer

- Focus on the finance
- Ensure events are profitable & good VFM for sponsors
- Post event follow-up (financial)

## COULD THIS BE YOU?

Engagement/Comms  
/Social media

Education Sector  
Lead

Equity & Diversity  
Champion

Event Organiser

**Q&A**

# **Close of Formal Proceedings**

## 30 years back 3 trends for the future

Discover our new flagship report

Raffle & Prizes

insight or  
the QR Code >

lwfm



# Huge Thanks to:

- Our Sponsors
- Our Exhibitors
- YOU for participating and supporting our Charities



**CPD number for today's event is**

**1811235**

**Safe journey home**

**See you next time**